







Facilitator Guide







Sector

Electronics

Sub-Sector

Communication & Broadcasting

Occupation

After Sales Service

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NSFQ Level: 4

DTH Set-Top
Box Installer
And
Service
Technician

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E-mail: info@essc-india.org

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Skilling is building a better India.

If we have to move India towards development then Skill Development should be our mission.

,

Shri Narendra Modi Prime Minister of India



Acknowledgements –

The need for having a standard curriculum for the Job Role based Qualification Packs under the National Skills Qualification Framework was felt necessary for achieving a uniform skillbased training manual in the form of a Facilitator Guide.

I would like to take the opportunity to thank everyone who contributed in developing this Guide for the QP Field Technician – DTH Set Top Box Installer and Service Technician .

The Guide is the result of tireless pursuit to develop an effective tool for imparting the Skill Based training in the most effective manner.

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CEO

Electronics Sector Skills Council of India

About this Book

This Facilitator Guide is designed to enable training for the specific Qualification Pack (QP). Each National Occupational (NOS) is covered across Unit/s.

Key Learning Objectives for the specific NOS mark the beginning of the Unit/s for that NOS. The symbols used in this book are described below.

Symbols Used



Steps



Time



Tips



Notes



Objectives



Do



. .



Explain



Elaborate



Field Visit



Practical





Demonstra



Exercise



Team Activity



Facilitation Notes



Learning Outcomes



Say



Resources



Activity



Summary



Role Play



Exampl

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1. DTH – The Technology

- Unit 1.0 Objective of the Module
- Unit 1.1 Introduction to Basic DTH Technology
- Unit 1.2 Introduction to DTH History
- Unit 1.3 Introduction to DTH Terminologies
- Unit 1.4 Introduction to Components of a Satellite
- Unit 1.5 Understand DTH vs. Other Service
- Unit 1.6 Understand DTH Government Regulation, Market and Future
- Unit 1.7 Understand Piracy in DTH Business



ELE/N8102

Key Learning Outcomes 🙄



At the end of this unit, you will be able to:

- Understand the basics of DTH technology
- Know the DTH market, future and Government regulations
- Describe the DTH market, future and Government regulations

UNIT 1.0: Objective of the Module

Objective of the Module



The objective of this module is to make participants equipped to set up a Direct to Home (DTH) antenna and a Set Top Box connection at a customer's residence. In this process, the participant will become aware of the DTH technology and how it works. They will be introduced to the basic terminologies that are used in DTH. They will also be introduced to various government regulations and the trends in DTH industry. In addition, they would understand the piracy issues in DTH business and get to know the various tools and antenna components and finally set up the connection.

Ask



- Ask the participants that how many of them watch television through a DTH connection?
- Has anybody watched television through a cable operator? Was there any difference?
- Ask the participants to share their expectations from this course.



- Make the session interactive by involving the participants in discussion and introduce the topics to them.
- You could ask the participants about the expectations from the course. Then, inform them briefly about the major topics that will be covered in this course.
- Invite the participants to share their expectations on the whiteboard/blackboard.
- Give the participants a brief overview of what all will be covered in the course.

Icebreaker

Objective



The objective of this activity is to make the participants familiar with each other. This is mainly done to break the ice between the participants (make them talk to each other).



- Make two teams and ask the participants to stand in a circle. Both teams together will make one circle, standing neither too close nor too far. There should not be any major gap between two participants standing.
- Pass the ball across to the participants standing opposite to one another. The participants have to call out the name of the person to whom they are passing the ball.
- As they become comfortable and familiar with the names, make the game faster by increasing the pace of passing the ball.

Resources to be Used



You need a volley ball or a basketball (or any other item, such as a cushion) for the game.



- Make two teams. Get people to exchange their names before the game so that it will help them in passing the ball by calling out the names.
- Call out the name of the person on the opposite team to whom you are passing the ball. For example, say, 'Pass to ______'.
- If someone from the opposite team is not able to catch the ball, then other team gains a
- It is an active icebreaker which quickly familiarises the participants with names, energies them at the start and brings a feeling of a team.

UNIT 1.1: Introduction to Basic DTH Technology

- Unit Objectives 🏻 🎯



At the end of this unit, participants will be able to:

- Recognise the basics of DTH technology and how it functions
- Explain how are DTH signals transmitted through the satellite



- Start the session by asking participants if they know the full form of DTH.
- If you get valid answers, then ask them if they know what does DTH mean.
- Do they know about satellite transmission and how signals are transmitted?
- What is the use of a set top box?
- Are cable operators in business any longer with the advent of DTH transmission?
- What are the advantages of DTH technology?



- Make the participants match the pictures of satellite, set top box and dish antenna with their respective names in the "Match the Columns" activity.
- Make the students make a flow chart of the components of a DTH network which must include programming source, broadcast centre, satellite, dish and receiver.

Explain



- The essential components of a DTH satellite system are programming source, broadcast centre, satellite, dish and receiver.
- The essential components of a DTH service can be explained using the following diagram (DBS stands for Direct Broadcast Satellite):

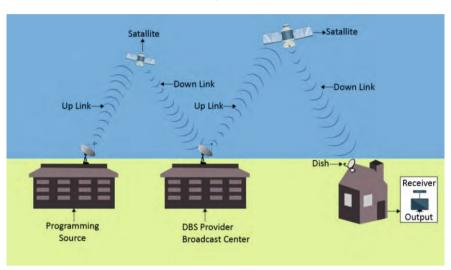


Fig 1.1.1: Essential components of DTH



- Tell the participants that DTH stands for Direct to Home Satellite Television or TV.
- Inform them that this was a huge transformation where the broadcaster was now directly in touch with the consumer and the middlemen, such as the cable operators, were removed.
- The set top box, also called a receiver, is a device that decodes digital signals to the user interface.
- Government made it mandatory to install Set Top Boxes in metro cities and then later on in tier II cities. This was done to protect piracy and also to give better viewing experience to the consumer.
- DTH has its own set of advantages and disadvantages. However, the advantages are more
 in favour of DTH where the customers get to watch programs which are broadcasted using
 digital signal and this enhances the viewing experience. The consumer also gets the choice
 of channels which they wish to watch. Online payment and various value added services
 give an extra edge to the customer over the usual cable operator. The disadvantage is the
 cost involved in installation and then subscribing to additional channels/programmes.
- In India, we use a Ku Band (Kurtz-under band) frequency for DTH transmission, which is of 12-18 GHz wavelength range.
- The DTH technology uses broadcast centres to send signals to the satellite. The various signals which broadcast centre receive from the program channels, goes to the satellite which receives these signals and re-transmits them to the ground. The receivers receive the signals and sends it to the set top box in the consumers' house in a suitable format.

UNIT 1.2: Introduction to DTH History

Unit Objectives 6

At the end of this unit, participants will be able to:

- Discuss the evolution and growth of the DTH industry
- Identify the reasons for the growth of the DTH industry

Say



- Tell the participants that the DTH industry has grown at an astronomical pace, from 1.5 million users in 2005 to 23 million in 2010. As per the TRAI report of September 2016, the registered DTH subscribers are 94.61million.
- Tell the participants that in India there are over 167 million households with television sets, out of which 161 million have access to cable television, as per the research by TAM Universe update of 2015.
- Tell them that the report by 'Indian DTH Market Outlook 2020' expects the industry to grow at Compounded Annual Growth Rate (CAGR) of 16% for 2016-2020.

Ask



- Do they know about the major DTH players of India?
- Can they tell about the major reasons for the increase of DTH growth?

Do 🗸

- Divide the number of participants into small groups and play a quiz on the evolution and growth of DTH technology.
- Ask each participant to share the name of a DTH service operator and any specific feature provided by the service operator.



- DTH was first proposed in India in the year 1996. In the year 1997, Rupert Murdoch's, Indian Sky Broadcasting (ISkyB) was to be launched but was banned. Finally, in the year 2000 DTH services were permitted in India. All DTH operators were supposed to set up earth stations within 12 months of receiving the licence.
- SES7 has 19 Ku band transponders. Indian Space Research Organization (ISRO) has leased 12 of these for DTH operators in India. Airtel Digital TV uses these 12 transponders using MPEG4 compression to broadcast its SD and HD programs.

- The first DTH service launched in India was Dish TV in the year 2003. In 2010, Dish TV added Neo Sports and Neo Cricket. It was using NSS-6 satellite links.
- Doordarshan Direct+ was launched in 2004, which offered free to air channels. Tata Sky launched its DTH service in 2006, followed by Sun Direct in 2007, Reliance Digital TV and Airtel Digital TV in 2008. Videocon D2H launched its DTH service in 2009. Recently, in 2016, Reliance also launched its DTH, Reliance Jio.
- The following bar graph shows the launch of various DTH services in India:

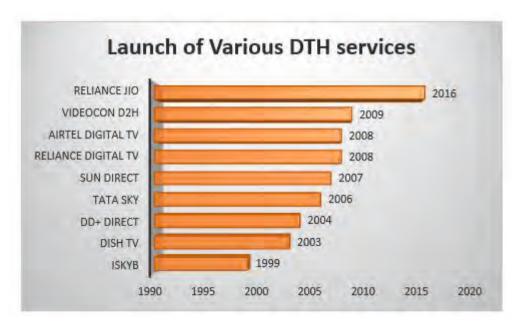
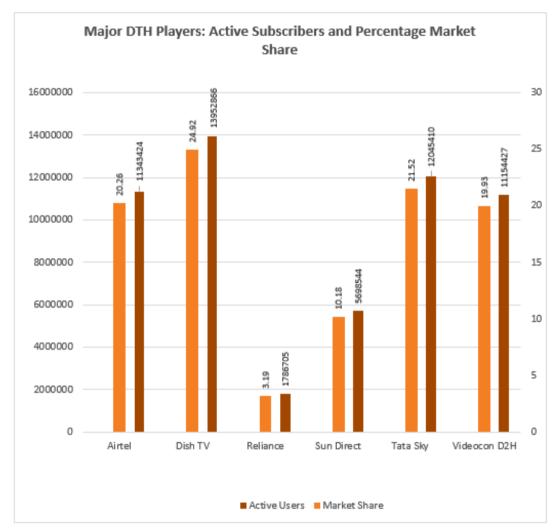


Fig 1.2.1: Launch of various DTH services

- Sun direct was the first to offer HD channels in the year 2010. Later Videocon launched on 26th January 2015, India's first 4K Ultra HD channel.
- In 2012, the union government raised the FDI cap in DTH sector from 49% to 74% and later to 100% in 2015.
- Tell the participants that six private DTH players in India are Tata Sky, Dish TV, Airtel Digital TV, Videocon D2H, Sun Direct and Reliance Digital TV, which are offe ring paid services. Now with launch of Reliance Jio we see the landscape of DTH viewing changing fast.

• The following figure shows the active subscribers and percentage market share of the various players in India:



Source: TRAI

Fig 1.2.2: Active subscribers and percentage market share of various players

- With the introduction of DTH, the viewers' not only got good quality picture images but also the choice of choosing from vast number of channels.
- These DTH services offer extra value added services such as movies on demand, games, quizzes for kids, fitness expertise and so on. Moreover, the consumers also had the flexibility to pay at their convenience and/or through online payment mode.

UNIT 1.3: Introduction to DTH Terminologies

Unit Objectives 6



At the end of this unit, participants will be able to:

- Identify the various terminologies used in DTH industry
- Identify the jargons used in the DTH industry



- There are whole lot of terms that are specific to DTH industry and for service technicians to be able to mould themselves in this industry, they need to be thorough with the terms and their usage.
- Relate the terminologies to the technology and explain the concept to them.
- You may use the following diagram to explain the DTH technology. You can even draw the diagram to explain the DTH technology on the whiteboard/blackboard.

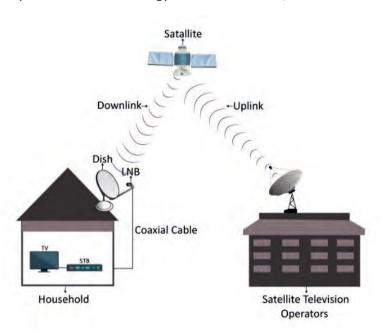


Fig 1.3.1: Basic DTH network working

- Ask the participants few common abbreviations related to DTH such as:
 - HDMI High Definition Multimedia Interface
 - HD High Definition
 - UHD Ultra High Definition
 - IDTV Integrated Digital television
 - HDTV High Definition Television
 - STB Set Top Box
- Then, ask the participants, why do weather disturbances cause bad signals?

Do

Make two teams and then make one team ask abbreviations such as DTH, UHD, STB, IDTV from the other team and vice versa.



- Tell the participants about the latest jargons as an extra information.
- Interactive TV It is a service which lets you use your TV remote to record news, sports, financial information, weather and so on up to last minute, all while as the viewer watches television.
 - Moving Picture Expert Group (MPEG) It is a digital signal compression technology used by digital satellite TV systems to compress audio and video signals to broadcast more channels over the same bandwidth. There are two versions of MPEG:
 - MPEG 2 used for vast number of satellite programming with high quality picture and sound.
 - MPEG 4 it is more efficient than MPEG 2 and allows more data in the same space. It is a newer version used to deliver high definition programs. However, it requires a MPEG 4 compatible receiver.
 - Satellite Home Viewers Act (SHVA) It was passed in 1988 and later amended in 1994 and 1999. It was passed to protect the right of local area network affiliates. The later amendment allowed DirecTV and Dish Network to offer local network affiliated stations to their customers.
 - 4K It is four times higher resolution than HD at 3840×2160 .
 - 5K It has the resolution of 4K and extra width to make TV or a monitor 21:9 rather than 16:9 aspect ratio.
 - 21:9 The aspect ratio used in many movies and Blu-ray. It results in black bars on top and bottom of view screen while viewing and needs a compatible TV for it.
 - 8K This is the next step from 4K. It will result in 4K TV becoming obsolete.
- Introduce the various terms related to DTH technology. You may ask them to find more about these terms as a home assignment.

- Stress on the term LOS (Line of Sight). First ask the participants if they know the full form of this abbreviation. If you get a correct answer, then explain the term briefly showing them the pictures and diagrams of LOS.
- Emphasize on the fact that weather conditions affect the transmission. Then explain to them that this is due to the fact that satellite transmission is through the atmosphere and any disturbance in the atmosphere will cause disturbance in the signal too.
- Mainly, there are two types of disruptions which happen in the satellite signals. These are:
 - Rain Outage It happens during very heavy rainfall when the signals get lost as the high frequency more than 11 GHz microwave radiations get absorbed in the rain water or thunder storm.
 - Sun Outage It happens mainly during the time of equinox when the sun radiation over powers microwave frequencies of Ku band and interferers with the DTH signals from the satellite.

UNIT 1.4: Introduction to Components of a Satellite

- Unit Objectives 🧖



At the end of this unit, participants will be able to:

- Identify the various components of a satellite
- Explain the interrelation between the various components



- Tell the participants that as you know the TV satellite are in geosynchronous orbit (a circular orbit above the Earth's equator which is following the direction of Earth's rotation), which is 22,200 miles above the earth. They receive signals from the source TV station and send signals to the DTH antenna on the earth.
- On earth, every DTH user has a parabolic dish about 45 to 60 cm which receives the signals.

Draw the diagram of a satellite on the whiteboard and make the participants label the various parts.

Notes for Facilitation



Draw the following diagram to help them understand the components of a satellite:

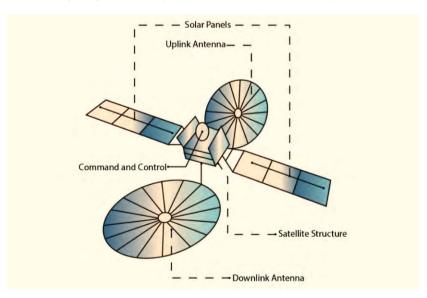


Fig 1.4.1: Components of satellite

- Tell the participants that there are two systems at play during the transmission of signal from a satellite:
 - o Uplink antenna
 - o Downlink antenna
- With the help of diagram given in the handbook explain the correlation between the satellite and DTH and how it reaches the customer finally.

UNIT 1.5: Understand DTH vs. Other Service

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify DTH in relation to other services

- Ask



Ask the participants to list the advantages and disadvantages of Cable TV in relation to

Make two groups of the participants and discuss the advantages and disadvantages of DTH and other technologies in the market.

Notes for Facilitation



- Explain to the participants that there is difference in the various technologies that are used, such as DTH (Direct to Home), IPTV (Internet Protocol Television) and CAS (Conditional Access System).
- Use the following figure to explain the cable operator's transmission method. They mainly use radio waves and cable to broadcast programs. If the distance is longer, these operators use amplifiers to boost the signal strength. However, this brings down the viewing experience for the customer.

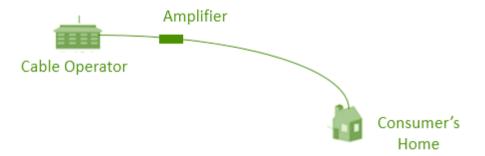
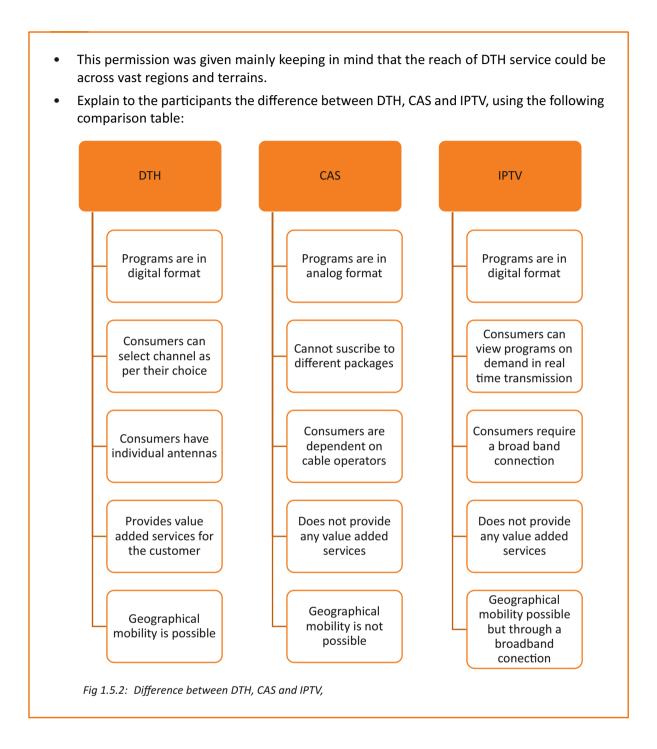


Fig 1.5.1: Cable operator's transmission method

The government gave the licence to DTH, where it could also offer broadband services. Combined use of DTH with broadband can be used to optimize revenue. In certain areas, combined DTH and broadband is a cost-effective solution which provides a 100% coverage. Broadband is sent over Ka-band spot beam satellite while DTH is sent over Kuband DTH satellite. When broadband and DTH satellites are co-located about 6 to 13 degree apart, then the same antenna can be used for both.



UNIT 1.6: Understand DTH Government Regulation, Market and Future

Unit Objectives 6



At the end of this unit, participants will be able to:

- Identify the government regulation in DTH industry
- Explain the DTH market and the future trends in the industry



- Ask the participants whether they are aware of the government regulations for this industry and why do they think these regulations are important?
- Ask the participants whether they are aware of the recent developments in DTH market.

Do



Note down the different DTH government policies on different pieces of paper and make random participants read the regulations in the class followed by a brief explanation.



- Tell the participants that there are various regulations by the government for broadcasting and cable services industry, mainly in terms of licenses and tariffs.
- Inform them that these laws are mostly required to protect satellite piracy. Many programs, which are pay channels, are made available for free by the cable TV operators.
- Next, set the context and describe the industry trends in DTH industry.
- Tell the participants that the recent developments that have happened are (while pointing out that some of them still in their nascent stage):
 - HDTV High Definition TV, which improved the television viewing experience because of a high resolution. The signals transmitted are digital.
 - Facility to record live TV This makes the viewing experience interesting when the consumer can pause, record and rewind live programs.
 - 3D TV It gives a realistic experience to viewing TV as if in the same environment. Many DTH services are even offering 3D channels also.
 - 4K TV Ultra HD TVs is a much higher resolution than HD TV. It has four times higher definition and clarity than HD TV.
 - 5K TV It takes the resolution of 4K and adds extra width of 21:9 which makes it a wide screen display.

• TRAI will soon allow interoperability between DTH service providers and cable service providers allowing customers to switch from one operator to another. This will give more freedom to the customers to choose the service provider they like and not compelled to buy services from the one from whom they have purchased a set top box.

UNIT 1.7: Understand Piracy in DTH Business

Unit Objectives 6



At the end of this unit, participant will be able to:

- Identify the piracy issue in DTH industry
- Recognise the measures taken to restrict piracy



- Ask the participants what they understand by piracy.
- Whether at any point they have watched a pirated version of a movie?
- Do they know the how big is the grey market in India?
- Being a good citizen, how can they contribute in curbing piracy?

Do



Make two groups of participants in which one group will mention a method of piracy and the other group will mention the method or rule to prevent the piracy.



- Tell the participants that piracy refers to decoding of radio signals without the permission of original broadcaster.
- These illegal operators steal satellite signals by setting up illegal STB and antennas or hack access cards and distribute it over the cable.
- This causes a huge loss to programme makers and broadcasters who have invested large amount of time and money in creating, legalizing and marketing of content. When this content is pirated, their original content takes a backseat for the customers.
- Many initiatives are also being taken in terms of raids to check for piracy, urging viewers to watch authenticated versions and also, punishing the culprits who are caught. The cable operators/channels dealing with pirated content get their licences revoked, if caught.
- Strict laws are being formulated to act as a deterrent for the people involved in piracy.
- With the aid of technology, measures are being taken to curb piracy.











2. Tool Familiarization for DTH Role

Unit 2.1 - Tool Familiarization

Unit 2.2 - Know your Tools



ELE/N8105

Key Learning Outcomes 🙄



At the end of this unit, you will be able to:

- List the different types of tools used for installing the dish
- Identify the correct methods of using the tools
- Maintain and handle tools properly
- Identify the safety methods to be followed while handling the tools

UNIT 2.1: Tool Familiarization

Unit Objectives 6



At the end of this module, students will be able to:

Recognise various tools that are required for DTH installation

Ask



- Ask the students the use of simple tools which they have been using since early age.
- Ask the participants what the different tools are used for in DTH installation.
- Ask participants about some of the most important tools that DTH person will carry, in order to mount an antenna at a customer's home.



- Tell the students that the tools are devices which aid in doing any work with less effort and more accuracy, such as lever, pulley, hammer and so on, which are basic everyday things.
- The use of tools made the work easy, quick and efficient.
- As a DTH installer, to perform a task they should have all tools and equipment which will enable them to be efficient and quick. Also, they should know how to use the tool to do work effectively.

- Make small groups of participants and distribute tools used in a DTH set up. Then ask the participants to demonstrate the right method of using the tool.
- Make the participants perform the task of setting up a DTH connection using the tools.



- Correct tools and equipment reduce effort and time. You may give an example that lifting a heavy and bulky box with bare hands may be very difficult, but if the same box is lifted using a lever then the effort is reduced and chances of getting hurt is also minimized.
- Give few examples of the some commonly used tools for DTH installation, such as drill machine, signal tester, screw drivers, and measuring tape.
- Tell the participants that with the help of a drill machine they will be able to make a hole to mount the antenna and make cable connection with the set top box.
- Emphasize on the fact that proper care must be taken of the tools, such as cleaning them after use, keeping them dry and in proper working condition.

- Tell the participants that certain tools should be kept in a jacket or glove so that the sharp edges may not break. Also, some tools, such as a saw, may require regular sharpening.
- It is important to wipe out all metallic tools with oil to keep the tools dry.
- Regular oiling of your tools such as pliers, spanner, and so on.

Resources to be Used



Ensure various tools are available to show the participants how they look like and what is the use.

UNIT 2.2: Know your Tools

- Unit Objectives 🏻 🏻



At the end of this module, students will be able to:

Recognise the usage of various tools

Ask



- Ask about some of the following tools and where they are used:
 - Double-ended spanner
 - Cable Cutter or Splicer
 - Signal Tester
 - Drill machine

Ask a participant to name a tool used in a DTH set up in front of the class and the rest of the class will mention the use of the tool in the DTH set up.

Explain



- Tell the participants that the various tools have numerous uses.
- Screw driver is a very common tool and is quite useful to tighten and untighten the screw. Show the participants the following figure, which list the different types of screw driver heads:

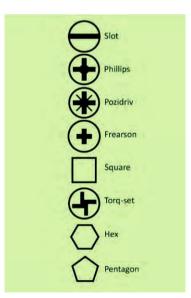


Fig 2.2.1: Different types of screw driver heads

Notes for Facilitation



- Tell the participants that some uses of the tools asked above and ask them to observe how many of them were able to answer correctly.
- Tell the participants that all the tools are used in a variety of ways which makes the work
- Organizing the tools in kit properly will help them locate it easily and it may not get lost among the bigger tools. Show them the following figure to set an example for organizing their tools:



Fig 2.2.2: Organisation of tools

- Tell the participants that as they go for installation they should have the right toolkit which should include the following:
 - Compass 0
 - Sat Finder 0
 - Coaxial cable stripper
 - Coaxial cable cutting tool 0
 - Compression tool 0
 - Inclinometer 0
 - Preparation tool
 - Screwdrivers
 - **Hammer Machine**
 - **Drill Bits**
 - **Pliers**

Resources to be Used



Keep 1 sample (equal to number of subgroups, may be 4) from each tool to show.









3. DTH – Understand About Antenna Assembly Components

Unit 3.1 - Understand about Antenna Assembly Components

Unit 3.2 - Consumables Used for DTH Installation



ELE/N8105

Key Learning Outcomes 🙄



At the end of this unit, you will be able to:

- Identify antenna assembly components used in DTH installation
- Explain the use of components in DTH installation
- Describe the consumables used in DTH setup

UNIT 3.1: Understand about Antenna Assembly Components

Unit Objectives 6



At the end of this module, participants will be able to:

Identify the components and assembly of an antenna

- Ask



- Ask the participants what is use of antenna.
- What are the various components of an antenna?
- Ask the participants what care should be taken while they install the DTH antenna.

Make two groups of the participants and make them assemble the components of a dish antenna.

- Explain 🎹



• Explain to the participants about the antenna assembly components.

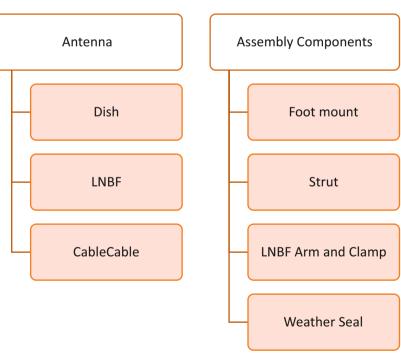


Fig 3.1.1: Antenna and assembly components

- Tell the participants that before going for an installation process, a check list should be maintained of all tools and consumables.
- Tell the participants that a checklist for the tools, depending on the installation/service request, can be maintained such as the following one:

Tools and Consumables	Requirement	
Round Screw Driver	Yes	
Tester	Yes	
Spanner	Yes	
Pliers	Yes	
Measuring Tape	Depending on the task	
Crimping tool	Yes	
Sat-finder	Yes	
Manual	Depending on the task	
Diagram	Depending on the task	
Dish Antenna with stand and LNB	Yes, if installation	
RG 6 Cable	Yes	
RG 6 Connectors	Yes	
Set Top Box & Remote	Yes, if installation	

Fig 3.1.2: Checklist for the tools

- Tell the participants that at the connection site as they go for installation, attention must be paid to:
 - Line of sight for the antenna, so that the reception must be clear.
 - Setting up of the connectivity.
 - Check to see whether connection has been properly done, so that there is no disruption in the signal.

Notes for Facilitation



- Proper procedure as per the instructions given in the installation manual should be followed.
- The distance between antenna and receiver should not be more than 25 meters. As the distance increases, there are more chances of loss of signal.
- After antenna installation, then mark azimuth elevation angle, where you are able to get maximum signal strength.

Resources to be Used



Keep 1 sample (equal to number of subgroups, may be 4) from each tool/equipment to show.

UNIT 3.2: Consumables Used for DTH Installation

Unit Objectives 6



At the end of this module, participants will be able to:

Recognize consumables used for DTH Installation

- Ask



- Ask the participants what some of the DTH parts are which are installed.
- Ask the participants which parts are usually changed in the DTH servicing.

Explain



- Consumables are the items used in the installation of an antenna at the site.
- The consumables used in DTH installation are shown in the following figure:

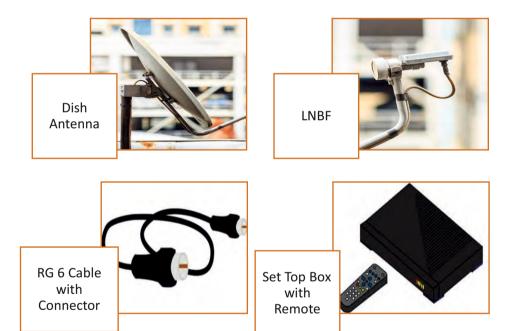


Fig 3.2.1: Consumables used in DTH installation

- Tell the participants that based upon customer request for service and installation there might be other consumables such as Audio/Video cables and so on.
- Explain that it is the customer who pays for all the consumables part and these are part of the entire DTH connection package.





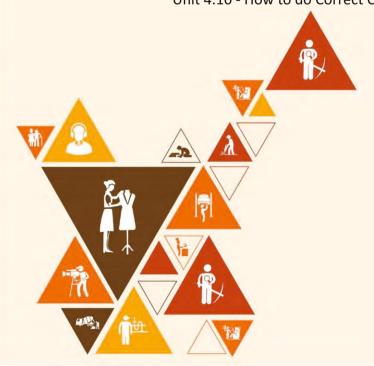






4. Steps for Installation of Dish Antenna

- Unit 4.1 Steps in Installation of a Dish Antenna
- Unit 4.2 Discussion of Potential Mounting Sites
- Unit 4.3 Finding Right Location for Dish
- Unit 4.4 To Dos for Ideal DTH Site Selection
- Unit 4.5 Finding Right Orientation of Mast or Pole
- Unit 4.6 How to Mount Bracket and Mast Assembly
- Unit 4.7 How to Assemble Antenna Assembly
- Unit 4.8 How to do Correct Dish Positioning
- Unit 4.9 How to do Correct Cable Routing
- Unit 4.10 How to do Correct Connection



ELE/N8105

Key Learning Outcomes 🙄



At the end of this unit, you will be able to:

- Plan for installation of DTH on site
- Identify the potential mounting sites for antenna assembly
- Install antenna for DTH
- Set up cabling and connections required for DTH

UNIT 4.1: Steps in Installation of a Dish Antenna

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify the instruments and chart used to find right location for installation



- Ask the participants the various steps which they can think of in an installation process.
- What are the three main points which they should keep in mind while they go for installation?

Make two or three groups of the participants and ask them to locate the right positioning of a dish at a certain location by using charts and a satellite finder.

Explain



The process of installation can be explained very briefly using the following diagram:

Choose the best location

Install

Fine tune for best satellite reception

Fig 4.1.1: Process of installation

- The satellite is located in the geo-stationary orbit above the equator, so depending on your position from the equator, the dish antenna should be installed, with the help of a satellite finder. This satellite finder helps to locate the right direction for the antenna installation.
- Choose an area which is easily accessible for you to install the antenna, such as a roof or corner wall of the house. There should not be any high-power line, telephone lines, branches or building nearby which will obstruct.
- The surface on which you want to install the dish antenna should be sturdy and near the television set, so that it helps to connect set connection easily and there is less chance of signal loss.
- Choose the location which can withstand wind and weather conditions year-round and remains aligned and rightly mounted.

Notes for Facilitation



- In the installation process, first the survey of the place should be done where it will be suitable to install the dish, typically where there will be no block in the signal reception.
- Assemble all the parts and fix them with help of screw and nuts and mount them on the
- Attach the antenna bracket to the wall.
- Choose shortest route to the receiver because a long route may result in disruption or loss of transmission.
- Three major points to check while installing a dish antenna should be:
 - Clear line of site
 - Establish proper connection
 - Cable routing should be to the shortest route

Resources to be Used



- You can watch a video on installation or even show to the participants this video to understand the installation process in the following link:
 - https://www.bing.com/videos/search?q=how+to+install+dth+antenna&view=detail&mi d=17DD03A363E94F6075F617DD03A363E94F6075F6&FORM=VIRE

UNIT 4.2: Discussion of Potential Mounting Sites

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify the potential mounting sites

- Ask



- Ask the participants what are the places which they will choose for a mounting site.
- Ask the participants whether balcony can be used as a site for mounting.

Do



Make two groups of the participants and make them assemble the mounting for a dish antenna using the tools in a correct way.

Explain



- The place or location of installation should be free from obstruction and congestion. That is, there should not be too many antennas installed in that area or in an area which is easily accessible to people. Installing in such areas may result in someone hampering with the antenna or mismanaging it.
- There should not be any obstructions in the satellite direction such as trees, buildings or high-power lines.
- The participant understand that they should install the antenna on a wall that is of good quality and should be able to sustain the weight and pressure of drill machine while installing.

• Show the participants how a tall building can obstruct the Line of Sight (LOS), as shown in the following figure:

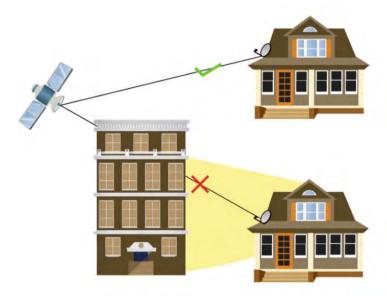


Fig 4.2.1: Tall building obstructing line of sight

- The area should be safe from other electrical connections such as electricity cable or a high-tension cable, which can pose a risk to safety.
- The surface of mounting should be sturdy and not affected by strong winds.

Notes for Facilitation



- Tell the students regarding the various precaution which should be taken which mounting a satellite antenna, such as:
 - Assemble antenna at a safe location before starting the mounting process.
 - o Antenna should be installed on a solid surface.
 - Choose the best location before drilling holes, it will help to avoid unnecessary effort and damage.
 - o Follow the safety measures.
 - o Follow building electrical norms before going for installation.
 - o Check for any underground water pipe or electricity line before drilling.

UNIT 4.3: Finding Right Location for Dish

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify the right direction for the dish

Explain



- Tell the participants how to estimate the direction of the satellite for connection, using a satellite finder and the compass.
- Find direction of the satellite in the Location Reference Chart.
- You may show a chart using the following link that shows the location reference chart: http://www.satsig.net/maps/satellite-dish-pointing-india.htm
- Find the angle at which the satellite is from the location of installation.
- Find the best location for the installation, where there is no obstruction and the signal strength is good. Also, leave some margin for adjustment.
- When every detail is checked, go ahead with the installation.

Resources to be Used



- Show to the participants how to do the calculation and find the direction with the help of Location Reference Chart.
- The following figure shows the direction which can help to fix the antenna position.



Latitude = 22.5556, Longitude = 83.4528 Lat = 22 degrees, 33.3 minutes North Long = 83 degrees, 27.2 minutes East If you want to point a satellite TV dish at the Satellite at 83 East orbit longitude Beam elevation= 63.6, Azimuth= 181.5 (magnetic compass), Polarisation= 1.1 Polar mounts only: Main angle= 23.1, Downward tilt= 3.3, Motor drive sideways angle= -0.5

Choose your desired satellite orbit longitude in box below: 83 E Insat 4A

Fig 4.3.1: Direction to fix antenna position

Notes for Facilitation



- Tell the participants to keep weather and wind consideration in mind while doing the installation.
- The antenna must always be mounted on a solid surface.
- You must not install an antenna on a vinyl or aluminium siding as the structure may be too weak to withstand extreme weather conditions.
- Also, antenna should not be mounted on a railing or tile roof, which can disturb the setting or installation of the antenna. The tile can come out or the railing may be frequently visited by people, who may disturb with the setup.

UNIT 4.4: To Dos for Ideal DTH Site Selection

- Unit Objectives 🏻 🎯



At the end of this unit, participants will be able to:

Determine the to dos for ideal DTH site selection

Take the participants outside on various sites and ask them to find ideal locations for mounting dish antennas.

Explain



- Tell the participants that the mounting of antenna should be on sturdy surface, such as:
 - On brick wall
 - On cinder block
 - On a roof
 - On wood
 - On pole
- The following image shows a wall which is sturdy and installation can be done properly but if done on balcony wall, there will be a hindrance and there are chances that the antenna may fall or there may a loose connection.



Fig 4.4.1: Wall Mount Antenna

Notes for Facilitation



- Tell the participants that after the suitable selection of the site, comes the installation part.
- Tell the participants to take a magnetic compass, the coloured part of the needle should point towards North.
- Show the participants the following figure, which illustrates the compass for direction setting, also, it shows LOS for Mumbai.



Fig 4.4.2: Compass for direction setting

- Tell the participants that the line of sight is based on the Azimuth angle of the city.
- In addition, tell them that care should be taken to hold the compass straight and still, while finding the Azimuth angle. Also, no metallic or magnetic object should be placed nearby.
- Tell the participants that then they should find the Azimuth, elevation and skew angle. Tell them that generally they should prefer a wall mount for the installation of the antenna.
- Inform the participants that cable length should be minimum to avoid signal and voltage drop.
- Also, explain to them the satellite box should have proper air circulation.

UNIT 4.5: Finding Right Orientation of Mast or Pole

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify the right orientation of mast or pole

Show the mast and pole assembly used in mounting dish antenna to the participants and make them recognize its various parts.

Explain



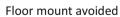
- Tell the participants to explore the correct surface for mounting the antenna.
- The next step would be fixing the mount bracket at the place most suitable to mount, may be a wall or floor mount.
- Then attach the mast to the mount bracket.

Notes for Facilitation



- Tell the participants that the wall mount should always be preferred unless it is an antenna which is to be used to floor mounting.
- Also, always prefer foot mount at 90 degree to the surface. This helps you to maintain the right angle for installation and balance the antenna the right direction.
- Following figure shows the preferred way of placing a wall mounted dish antenna:







Wall mount preferred

Fig 4.5.1: Preferred way of placing a wall mounted dish antenna

UNIT 4.6: How to Mount Bracket and Mast Assembly

Unit Objectives 6



At the end of this unit, participants will be able to:

Recognise the steps to install a mount bracket and mast assembly

Make two groups of participants and make them assemble mount bracket and mast assembly following the correct steps.

Explain



Tell the participants that first the mount bracket needs to be fixed to the wall and then attach the mast. This will help in proper installation as bracket along with mast will be a big structure and they will find it difficult to maintain the alignment.

Demonstrate 🔄

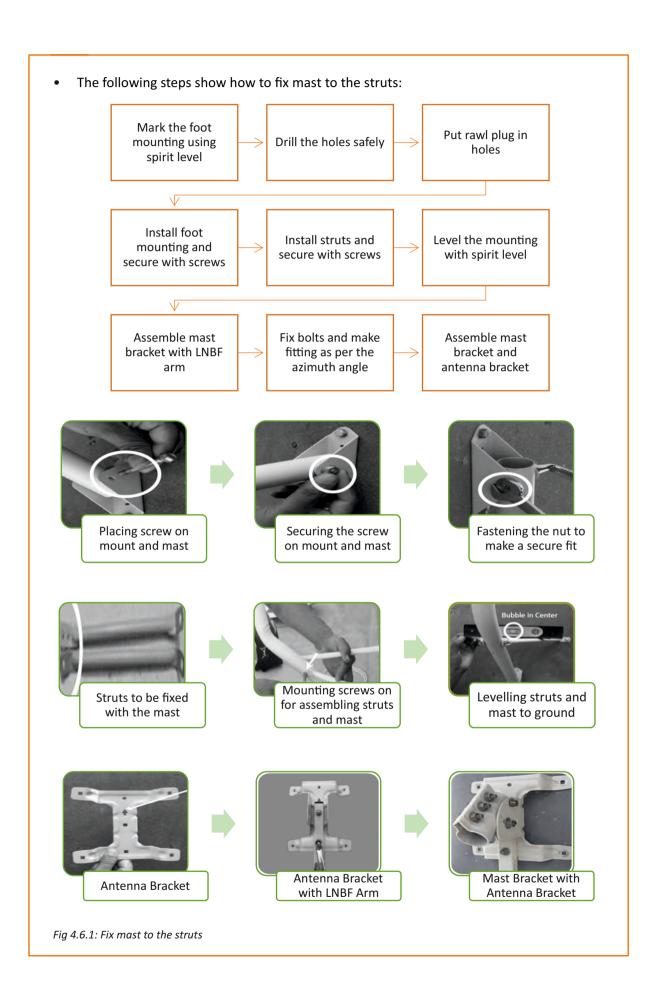


- Show the participants how to fix the bracket and the mast.
- Show the right way of fixing the bracket.

Notes for Facilitation



Tell the participants that the parabolic shape of the antenna has a radiating system which illuminates the reflector. The shape helps accurate beam to be obtained, and helps to catch the signals from satellite antenna. To ensure this, proper placement of mount bracket and assembly needs to be done.



Resources to be Used



Keep foot mount, mast, spirit level, struts, antenna bracket, mast bracket and LNBF arm with you for a demo. Show the participants how to attach the various components.

UNIT 4.7: How to Assemble Antenna Assembly

- Unit Objectives 🧖

At the end of this unit, participants will be able to:

• Know the steps to assemble a LNBF unit

Fig 4.7.1: Steps involved in antenna assembly

. Do 🗸

• Make two groups of participants and make them assemble an LNBF unit.

• Tell the participants that there are the following five steps in antenna assembly: Antenna bracket is attached to the reflector Connect LNBF arm to antenna bracket Fasten LNBF to its clamp Place LNBF clamp on the LNBF arm

 Tell the participants to insert a weather seal and attached it to LNBF, as shown in the following images. The weather seal helps to protect against water during the rains from entering the LNBF.

The following figure shows steps to insert a weather seal:



Fig 4.7.2: Steps to insert weather seal

UNIT 4.8: How to do Correct Dish Positioning

- Unit Objectives 🧖



At the end of this unit, participants will be able to:

Identify the steps to do correct dish positioning

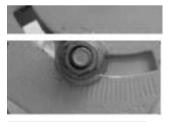
Make two groups of participants and make them correctly position two different dish antennas for good signal strength by using proper tools.

Explain



- Tell the participants that there are three steps in dish positioning:
 - Place Antenna over the mast
 - Align antenna with satellite
 - Connect cable to LNBF
- Align the elevation and azimuth angle as per the signals from the satellite.
- Vertical movement to track the satellite signal is called elevation adjustment.
- Horizontal movement of the reflector to track satellite signal is called azimuth adjustment.
- Align the reflector till the needle on the satellite finder meter shows the maximum strength, as shown in the following figures.





Scale of elevation angle marking

Fig 4.8.1: Satellite finder

- After you detect the maximum strength, then tighten the LNBF clamp screws.
- After tracking, switch off the set top box and remove the satellite finder connector.
- Check for the signal quality and green colour in all transponders.
- Tighten all nuts, bolts and screw.

UNIT 4.9: How to do Correct Cable Routing

- Unit Objectives 🏻 🎯



At the end of this unit, participants will be able to:

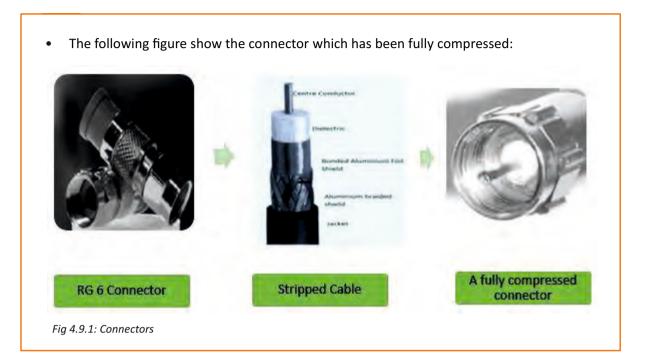
Identify the steps in correct cable routing

Make two groups of participants and make them perform cable and routing of a dish and set top box set up.

Explain



- Tell the participants that there are two things to keep in mind while doing the cabling:
 - o It should be done in the shortest route.
 - o Loose cables should be managed.
- Tell the participants that too long a cable will mean a lot of folding which will damage the cable. Also, the longer the length it will mean, chances of signal loss or drop.
- The cable is to be connected with the help of a connector. So, cut cable straight using cable cutter.
- Care should be taken that the braid cable should not be damaged and should be folded back on the jacket.
- Strip small part of the protective coating using cable preparation tool.
- After cutting the cable give circular shape to the dielectric using finger.
- Then, insert cable into the connector. Insert in compression tool and compress.



Notes for Facilitation



- There are certain guidelines for cable routing:
 - The weather seal should be fixed at the LNBF port as it prevents water seepage inside the cable, which might result cable damage and satellite box failure.
 - Always form a C-bend near LNBF, which ensures that the cable does not kink.
 - Service loop (one round) should be tied around the mast.
 - Loose and hanging clip should be tied with P-clip.
 - S-bend should be made while routing cable from one side of the wall to other side of the wall.
 - U-loop should be done before the cable enters the house.
 - Never use kinked or bend cables; it may result in the loss of transmission or poor transmission.
 - Lay cables on the walls and on the railings.
 - 7 cm gap should be maintained between electric lines and cable line. 0
 - Keep at least 8 to 9 inches of service loop near the set top box.
 - Tighten the connector with the set top box.

UNIT 4.10: How to do Correct Connection

Unit Objectives 6



At the end of this unit, participants will be able to:

Identify the steps to do the correct connections

Explain



- Tell the participants the two steps in the final connection:
 - Connection cable → Set Top Box (STB)
 - STB → Television
- Explain the process of connection to the participants.
- Check for green signal in the transponder.
- Check that the channels are all activated.

Make two groups of participants and ask them to perform steps to troubleshoot a DTH connection set up.

Demonstrate



Show the participants the actual process of establishing a connection.

Notes for Facilitation



- Check for the troubleshooting areas which can be for the following problems in cable:
 - Check for any damage in AV/HDMI cable when there is blue and black screen problem
 - Check AV cord connected to same colour at both end
 - Check for damage or cut in cable
 - Check IF cable connectivity at reflector and d2h product end should not be loose
 - Check for damage or kink on cable









5. Employability & Entrepreneurship Skills

Unit 5.1 - Personal Strengths & Value Systems

Unit 5.2 - Digital Literacy: A Recap

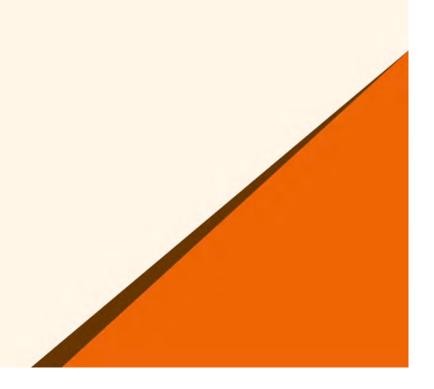
Unit 5.3 - Money Matters

Unit 5.4 - Preparing for Employment & Self-Employment

Unit 5.5 - Understanding Entrepreneurship

Unit 5.6 - Preparing to be an Entrepreneur





Introduction: Employability and Entrepreneurship Skills

This Facilitator's guide includes various activities which will help you as a facilitator to make the sessions participative and interactive.

Ice breaker

• You can begin the module with the following ice breaker:

Five of Anything Ice Breaker Steps:

- Divide the participants into groups of four or five by having them number off. (You do this because people generally begin a meeting by sitting with the people they already know best.)
- Tell the newly formed groups that their assignment is to share their five favourite movies of all time, their five favorite novels or their five least liked films. The topic can be five of anything most liked or disliked.
- This ice breaker helps the group explore shared interests more broadly and sparks lots of discussion about why each person likes or dislikes their selected five.
- Tell the groups that one person must take notes and be ready to share the highlights of their group discussion with the class upon completion of the assignment.

Expectation Mapping

During the first session and after ice breaker session, ask the participants to answer the following question: "What do I expect to learn from this training?"

- 1. Have one of the participants write their contributions on a flip chart sheet.
- 2. Write down your own list of covered material in the training on another flip chart sheet.
- 3. Compare the two sheets, commenting on what will and what will not be covered during the training.
- 4. Set some ground rules for the training sessions. Ask the participants to put these rules on a flipchart and display it in the class.
- 5. You may get back to those sheets once again at the end of the last session of the training.
- 6. Benefits of doing this activity:
 - Participants feel better as their opinions are heard.
 - Participants get to know what they should expect from the training.
 - The facilitator gets to know which points to emphasize, which to leave out, and which to add during the training.
- 7. Expectations from the participants:
 - Must sign the attendance sheet when they arrive for class.
 - Conduct themselves in a positive manner
 - Be punctual, attentive, and participative
- 8. Explain the contents that are going to get covered one by one and connect it with the expectation mapping done earlier.

9. By the end of this exercise, the participants should have a clear understanding of what to expect from the session and what are the areas that will not get covered.

Defining Objectives

- 1. Defining the objectives in the beginning of the units sets the mood for the unit.
- 2. To begin with the end in mind sets the expectations of the participants as what could be the important takeaways from the session.
- 3. It is also a way of making participants take responsibility of their own learning process.
- 4. For the facilitator, the objectives decide a designed path to progress on so that the learning stays aligned and on track.
- 5. Read the objectives slowly, one by one, and ask the participants to explain what they think it means.
- 6. At the end of the session, you could again revisit the objectives to find out from the participants about how many objectives have been achieved.

In order to effectively facilitate this workshop:

- 1. You must have thorough knowledge of the material in the Participant Handbook, and be prepared to answer questions about it.
- 2. You may also wish to read other material to enhance your knowledge of the subject.
- 3. There may be issues raised with which you are not able to deal, either because of lack of time or knowledge.
 - You can either state that you will obtain answers and get back to the participants with the information. In case the query can be turned to an assignment to the class, do so. You can work with the participants on the assignment.
- 4. You must have a very clear understanding of what the participants want to accomplish by the end of the workshop and the means to guide the participants.
- 5. As the facilitator, it is your responsibility to make sure that all logistical arrangements are made for the workshop. This may involve doing it yourself or confirming that someone else has made all necessary arrangements associated with the workshop. Assume nothing and check everything before the workshop begins.
- 6. To break the monotony and boredom during sessions, introduce mini breaks in the form of stretching exercises, jokes, some group songs or games.
- 7. Invite discussion from the participants.
- 8. Probe the participants further and lead them to come to affirmative conclusions.
- 9. Let the participants answer. No answer is incorrect.
- 10. Ask one participant to write all the points on the whiteboard.
- 11. Build the sessions from the answers provided by the class.
- 12. Prepare for the sessions in advance so that the resources like flipcharts, handouts, blank sheets of paper, marker pens, etc. can be kept ready.
- 13. Ensure that resources like board, markers, duster etc. is available before your session starts.

General instructions for role playing:

- 1. You are not being asked to be an actor or to entertain. The purpose of the role play is to provide a situation in which you can practice certain skills.
- 2. When you read the brief, try to imagine yourself in the situation described and behave in a way you feel to be natural but be conscious of the fact that your role may require a different approach from that which you might normally use.
- 3. You (and others) may benefit from the change in approach and behavior. Therefore, try to use the approach you feel to be most appropriate for the circumstances described in your brief.
- 4. The brief is just the starting point. It simply sets the scene and the tone of session or activity. Try not to keep referring to the brief as this will affect the spontaneity of the meeting. Allow the role play to develop as you think it might in real life and change your reactions in line with the behavior and responses of others involved.
- 5. If you find that you have too little information to answer questions or to describe what has happened in the situation, do feel free to add your own thoughts and ideas. Try to keep these within the framework of the role you are taking and try to make your improvisations as realistic as possible.

UNIT 5.1: Personal Strengths & Value Systems

Key Learning Outcomes 🔯

At the end of this unit, you will be able to:

- 1. Explain the meaning of health
- 2. List common health issues
- 3. Discuss tips to prevent common health issues
- 4. Explain the meaning of hygiene
- 5. Discuss the purpose of Swachh Bharat Abhiyan
- 6. Explain the meaning of habit
- 7. Discuss ways to set up a safe work environment
- 8. Discuss critical safety habits to be followed by employees
- 9. Explain the importance of self-analysis
- 10. Discuss motivation with the help of Maslow's Hierarchy of Needs
- 11. Discuss the meaning of achievement motivation
- 12. List the characteristics of entrepreneurs with achievement motivation
- 13. List the different factors that motivate you
- 14. Discuss the role of attitude in self-analysis
- 15. Discuss how to maintain a positive attitude
- 16. List your strengths and weaknesses
- 17. Discuss the qualities of honest people
- 18. Describe the importance of honesty in entrepreneurs
- 19. Discuss the elements of a strong work ethic
- 20. Discuss how to foster a good work ethic
- 21. List the characteristics of highly creative people
- 22. List the characteristics of highly innovative people
- 23. Discuss the benefits of time management
- 24. List the traits of effective time managers
- 25. Describe effective time management technique
- 26. Discuss the importance of anger management
- 27. Describe anger management strategies
- 28. Discuss tips for anger management
- 29. Discuss the causes of stress
- 30. Discuss the symptoms of stress
- 31. Discuss tips for stress management

UNIT 5.1.1: Health, Habits, Hygiene: What is Health?

- Unit Objectives



At the end of this unit, the participants will be able to:

- Explain the meaning of health
- List common health issues
- Discuss tips to prevent common health issues
- Explain the meaning of hygiene
- Discuss the purpose of Swachh Bharat Abhiyan
- Explain the meaning of habit

Resources to be Used



Participant Handbook

Ask ask



- What do you understand by the term "Health?"
- According to you, who is a healthy person?



Discuss the meaning of health and a healthy person as given in the Participant Handbook.

Ask



When did you visit the doctor last? Was it for you or for a family member?



- Discuss the common health issues like common cold, allergies etc. Refer to the Participant Handbook.
- Let us do a small activity. I will need some volunteers.

Role Play



Conduct a small skit with volunteers from the class. Consider one of the villagers has been appointed as a health representative of the village, what measures will you as a health representative suggest to the common villagers to prevent common health issues discussed.

- You will need at least 4 volunteers (Narrator, Health Representative, Head of the Village, Doctor).
- Explain the health concerns of the village to the Narrator. The Narrator will brief the class about the skit.
- Give the group of volunteers, 5 minutes to do discuss.
- At the end of 5 minutes, ask the group to present the skit to the class assuming them as the villagers.
- The class can ask questions to the group as a common villager.

Summarize



Through this activity we got some tips on how can we prevent these common health issues.



Let us now see how many of these health standards we follow in our daily life.

Activity



Health Standard Checklist from the Participant Handbook.

Ask lask



How many of you think that you are healthy? How many of you follow healthy habits?

Sav



- Let's do an exercise to find out how healthy you are.
- Open your Participant Handbook section 'Health, Habits, Hygiene: What is Health?', and read through the health standards given.
- Tick the points which you think are true for you.
- Try to be as honest as possible as this test is for your own learning.

Do



- Ensure that all the participants have opened the right page in the Participant Handbook.
- Read aloud the points for the participants and explain if required.
- Give them 5 minutes to do the exercise.
- At the end of 5 minutes, ask the participants to check how many ticks have they got.

Summarize



• Tell them that they need to follow all the tips given in this checklist regularly in order to remain healthy and fit.

Ask



Discuss:

- Is it necessary to practice personal hygiene every day? Why?
- How does a person feel when they do not practice good personal hygiene? Why?
- Can good personal hygiene help a person feel good about his/her self? How?

Say



• Discuss the meaning of hygiene as given in the Participant Handbook.

Activity



• Health Standard Checklist: Hygiene

Say



- Let's do an exercise to find out if we maintain good hygiene habits or not.
- Open the Participant Handbook and read through the Health Standard checklist given.
- Tick the points which you think are true for you.
- Try to be as honest as possible as this test is for your own learning.

Do



- Ensure that all the participants have opened the right page in the Participant Handbook.
- Read aloud the points for the participants and explain if required.
- Give them 5 minutes to do the exercise.
- At the end of 5 minutes, ask the participants to check how many ticks have they got.
- Ask them to calculate their score.
- Tell them what each score indicates by reading aloud what has been mentioned in the Participant Handbook.



- How many of you have heard about "Swachh Bharat Abhiyan"?
- Can you tell the class what it is about?

Summarize



Tell them about Swachh Bharat Abhiyan as given in the Participant Handbook and request them to take a pledge to keep our country clean.



What is a habit?



• Discuss some good habits which can become a way of life.

Summarize



Tell them about good and bad habits and the reasons to make good habits a way of life.

UNIT 5.1.2: Safety

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss ways to set up a safe work environment
- Discuss critical safety habits to be followed by employees

Resources to be Used



- Participant Handbook
- Safety signs and symbols
- Safety equipments
- Blank papers
- Pens



- There are many common safety hazards present in most workplaces at one time or another. They include unsafe conditions that can cause injury, illness and death.
- Safety Hazards include:
 - Spills on floors or tripping hazards, such as blocked aisles or cords running across the floor. Working from heights, including ladders, scaffolds, roofs, or any raised work
 - Unguarded machinery and moving machinery parts; guards removed or moving parts that a worker can accidentally touch.
 - Electrical hazards like cords, missing ground pins, improper wiring.
 - Machinery-related hazards (lockout/tag out, boiler safety, forklifts, etc.)

Team Activity



Safety Hazards

- There are two parts to this activity.
- First part will cover the potential safety hazards at work place.
- Second part will cover a few safety signs, symbols and equipments at work place.
- Use this format for the first part of the activity.

PART 1		
Hazard	What could happen?	How could it be corrected?

Ask



• How could you or your employees get hurt at work?

Say



• Let's understand it better with the help of an activity. You will be given a handout within your groups. You have to think about the possible hazards of your workplace, what damage these hazards could cause and about the corrective action.

Do



- Divide the class into five to six groups of four participants each.
- Put the format on the board for the activity.
- Give blank papers and pens to each group.
- The group is expected to think and discuss the potential safety hazards in the workplace.
- Ask the group to discuss and fill the format using the blank sheet.
- Give the groups 5 minutes for the activity.
- For the second part of the activity, show the class some pictures of safety signs, symbols and equipments.
- Now they will put down a few safety symbols, signs or equipment against the safety hazards identified.
- Give them 5 to 10 minutes to discuss and draw/note it.
- At the end of 10 minutes the groups will present their answers to the class.

Say



- Now, let's discuss the answers with the class.
- All the groups will briefly present their answers.

Do



- Ask the audience to applaud for the group presentation.
- Ask de-brief questions to cull out the information from each group.
- Keep a check on time.
- Tell the group to wind up the discussion quickly if they go beyond the given time limit.



De-briefing

- What did you learn from the exercise?
- As an entrepreneur, is it important to ensure the safety of your employees from possible hazards? Why?

Summarize 🔎



- Ask the participants what they have learnt so far.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the tips to design a safe workplace and nonnegotiable employee safety habits.

UNIT 5.1.3: Self-Analysis- Attitude, Achievement Motivation: What is Self-Analysis?

Unit Objectives



At the end of this unit, participants will be able to:

- Explain the importance of self- analysis
- Discuss motivation with the help of Maslow's Hierarchy of Needs
- Discuss the meaning of achievement motivation
- List the characteristics of entrepreneurs with achievement motivation
- List the different factors that motivate you
- Discuss the role of attitude in self- analysis
- Discuss how to maintain a positive attitude.
- List your strengths and weaknesses

Resources to be Used



- Participant Handbook
- Old newspapers
- Blank papers
- Pencils/ pens

Activity 2



This is a paper pencil activity.

What are the three sentences that describe you the best?

What do you need to live happily?

What are your strengths and weaknesses?

Do



- Write the three questions on the board/flipchart before the session begins.
- Give plain papers and pencils/ pens to each participant.
- Tell participants to write the answer for the three questions on the paper.
- Tell them the purpose of this activity is not to judge anyone but to understand more about self.

Say



Discuss the concept of Self-Analysis and motivation with reference to Maslow's Hierarchy
of Needs as discussed in the Participant Handbook.

Team Activity



Tower building

• Each group which will create tower using the old newspapers.

Do



- Divide the class into groups.
- Give them some old newspapers.
- The task is to create a tower out of the newspapers.
- The group which will create the highest tower standing on its own will be considered the winning group.
- Groups can use as many newspapers as they want to and in any way, they want.

Ask



- What did the winning group do differently?
- If you were given a chance, how would you have made the tower differently?
- How did you feel while making the tower?
- Did you feel motivated?

Say



• Discuss the concept of achievement motivation and characteristics of entrepreneurs with achievement motivation as discussed in the Participant Handbook.

Ask



• Is your attitude positive or negative?

Say



• Let me tell you a story:

It's Little Things that Make a Big Difference.

There was a man taking a morning walk at the beach. He saw that along with the morning tide came hundreds of starfish and when the tide receded, they were left behind and with the morning sun rays, they would die. The tide was fresh and the starfish were alive. The man took a few steps, picked one and threw it into the water. He did that repeatedly. Right behind him there was another person who couldn't understand what this man was doing. He caught up with him and asked, "What are you doing? There are hundreds of starfish. How many can you help? What difference does it make?" This man did not reply, took two more steps, picked up another one, threw it into the water, and said, "It makes a difference to this one." What difference are we making? Big or small, it does not matter. If everyone made a small difference, we'd end up with a big difference, wouldn't we?

Δsk



• What did you learn from this story?

Activity



What Motivates You?

- This is an individual activity.
- It is an exercise given in the Participant Handbook.

Do



- Ask the class to open their Participant Handbook and complete the exercise given in the section What Motivates You?
- Ensure that the participants have opened the correct page for the activity.
- Give the class 5 minutes to complete the activity.

Say



• Discuss the concept of attitude and how to cultivate a positive attitude as discussed in the Participant Handbook.

Summarize



• Close the discussion by summarizing how self-analysis, knowledge about what motivates you and your positive attitude can help in your business as well in life.

UNIT 5.1.4: Honesty & Work Ethics

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the qualities of honest people
- Describe the importance of honesty in entrepreneurs
- Discuss the elements of a strong work ethic
- Discuss how to foster a good work ethic

Resources to be Used



Participant Handbook

Ask ask



- What do you understand by honesty?
- Why is it important for entrepreneurs to be honest?
- Do you remember any incident where your honesty helped you in gaining confidence?
- Do you remember any incident where someone lost business due to dishonesty?



- Discussed in the Participant Handbook.
- "Let's understand it better with the help of some case scenarios. You will be given some cases within your groups. You have to analyse the case scenario that has been given to you and then find an appropriate solution to the problem.
- Keep your discussion focussed around the following:
 - What went wrong?
 - Who was at fault?
 - Whom did it impact- the customer or the businessman?
 - How would it impact the business immediately? What would be the long-term impact?
 - What could be done?
 - What did you learn from the exercise?

Do



- Divide the class into four groups of maximum six participants depending on the batch
- Give one case study to each group.
- Instruct them to read the case carefully.

- Put down the de-brief questions on the board and ask the groups to focus their discussion around these questions.
- The group is expected to analyse and discuss the case amongst them and find a solution to the given problem.
- Give the class5-10 minutes to discuss the case and note down their solutions.
- At the end of 10 minutes the team should present their case solution to the class. The presentation can be a narration or a role play.
- Ask the group to select a group leader for their group. The group leader to discuss and assign roles to the group members for the presentation.

Team Activity



Case Study Analysis

Scenario 1

Aakash has a small mobile retail sales and repair shop in Allahabad. He has one of the most popular outlets and has great rapport with his customers. It's around 11 AM when a customer barges in to the shop and starts shouting at Aakash for giving her a faulty instrument. The screen of her mobile is cracked from one side. Aakash remembered thoroughly checking the handset before handing it over to the customer. The customer threatens to sue him and to go to Consumer Court for cheating her. Now, the problem occurred somewhere outside the shop but as other customers were listening to the conversation, it might impact his business. The situation needs to be managed very sensitively. What would you do if you were in Aakash's place?

Scenario 2

Rajni does beautiful Phulkari embroidery on suits and sarees. She has a small home-based business. She has a huge list of customers on Facebook and WhatsApp who give her orders regularly. Smita is one of her old and regular customers. As her sister-in-law's weddingwas around the corner, Smita wanted to buy few handcrafted Phulkari duppatta. She placed an order for three duppattas via WhatsApp and requested Rajni to send them as soon as possible. When the parcel reached Smita through courier she found that out of the three duppatas, only one was hand embroidered and the other two had machine embroidery on them. Even the length and the quality of the material was not as desired. Smita was heartbroken. It was a complete waste of money and moreover she couldn't wear what she had planned to during the wedding functions. She sent a message to Rajni on WhatsApp, expressing her anger and disappointment.

Smita has also sent a feedback and expressed her disappointment on the social media... this will directly affect Rajni's business. What would you do if you were in Rajni's place?

Scenario 3

Shankar is a tattoo artist who has a small tattoo showroom in a big, reputed mall in New Delhi. Mr Saksham had an appointment for today, at 11:00 am but he reached at 11:50 am. Meanwhile, Shankar had to reschedule his next appointment. After availing Shankar's services, Mr Saksham started yelling in an abusive language, refusing to pay the requisite amount, and finding faults in the services provided by him. Who was at fault in this case? What should Shankar do? Should he confront Saksham or give in to the demands of the client?

Scenario 4

Shailender is an online cloth reseller who does business through social networking sites such as Facebook and WhatsApp. Priyanka made online payment for a dress to Shailander. But she did not receive the dress for a month. When she asked for a cancellation, Shailander started misleading her. For almost 45 days, he kept promising her that he will pay the amount today, tomorrow, day after etc. Even after repeated calls and messages when she did not receive the payment or the dress, she decided to write a post against him on a popular social media platform. As a result, Shailender lost lots of customers and his flourishing business faced a major crisis. How could this situation have been managed?

Say 🔓



- Now, let's discuss the problem and solution with the larger group.
- The group will first briefly describe the case to the class.
- Then discuss the issue identified and the proposed solution.
- Once the presentation is over, the class can ask their questions.

Do



- Congratulate each group for the group presentation.
- Ask the audience to applaud for them.
- Ask de-brief questions to cull out the information from each group.
- Keep a check on time. Tell the group to wind up the discussion quickly if they go beyond the given time limit.

Summarize



- Ask the participants what they have learnt from the exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the importance of honesty and work ethics for entrepreneurs.

UNIT 5.1.5: Creativity and Innovation

Unit Objectives



At the end of this unit, participants will be able to:

- List the characteristics of highly creative people
- List the characteristics of highly innovative people

Resources to be Used



- Participant Handbook
- Chart papers
- Marker pens

Ask ask



- You must be aware of the term 'Rags to riches' and heard stories related to the term.
- What do these stories tell us?
- What was so special about these people?



- Let's have a look at these stories.
- There are some inspiring stories about people which I would like to share with you.
- Narrate these stories to the class.

A.P.J. Abdul Kalam

Who has not heard of A.P.J. Abdul Kalam: Avul Pakir Jainulabdeen Abdul Kalam hailed from a very humble background. His father was a boat owner. To help his family, Kalam would work as a newspaper vendor. With limited resources, he graduated in Physics and studied aerospace engineering. He was instrumental in India's step towards nuclear energy. In 2002, he became the 11th President of India.

Water filter/purifier at source

Two young boys studying in classes 4 and 5, from Lingzya Junior High School, Sikkim designed a simple innovative low cost water purifier.

Inspiration behind the idea: Most people today prefer to use a water filter/purifier at their home. Both the children have given idea to have filter/purifier at the source of water so that everyone has access to clean water without having to make an investment in purchasing a filter/purifier.

Soring's idea is to have a centralized purification system at the point of distribution like water tank while Subash's idea is to have such purifiers attached to public taps.

Source: http://www.rediff.com/getahead/report/achievers-top-31-amazing-innovationsfrom-young-Indians/20151208.htm

Solar seeder

This is a story of a innovative solar seeder and developed by Subash Chandra Bose, a class 8, student from St Sebasthiyar Matriculation School, Pudukkottai, Tamil Nadu. Subash has developed a solar powered seed drill, which can undertake plantation for different size of seeds at variable depth and space between two seeds.

Source: http://www.rediff.com/getahead/report/achievers-top-31-amazing-innovationsfrom-young- Indians/20151208.htm

Looms for physically challenged

Now this is really inspiring of two sisters, Elakkiya a Class 6 student and Pavithra a Class 9 student of SRC Memorial Matriculation, Erode, Tamil Nadu.

The two sisters have come up with loom for lower limbed physically challenged. In their loom, they have replaced the pedal operated system with a motor and a gearbox attached to a pulley mechanism.

Source: http://www.rediff.com/getahead/report/achievers-top-31-amazing-innovationsfrom-young- Indians/20151208.htm

Ask



- If they can, why can't you?
- Discuss concepts related to 'Creativity and Innovation' with the participants as given in the Participant Handbook.

Say



- Recall the stories on motivation.
- What is the inner drive that motivates people to succeed?
- Let's learn more about such creative and innovative entrepreneurs with the help of an activity.

Team Activity



- This is a group activity.
- Think of any one famous entrepreneur and write a few lines about him or her.

Activity De-brief

- Why did you choose this particular entrepreneur?
- What is his/her brand name?
- · What creativity does he/she possess?
- What was innovative about their ideas?

Do



- Instruct the participants that this is group work.
- Divide the class into small groups of 4 or 6 depending on the batch size.
- Give each group a chart paper.
- Tell the participants they have to write a few lines about any one famous entrepreneur.
- Give the participants 10 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit
- Ask each group to read out what they have written.
- Ask the de-brief questions.

Summarize



- Summarize the unit by asking participants if they know of some people who are highly creative and innovative in their approach.
- Ask them to share some experiences about these people with the class.

Notes for Facilitation



• Source for stories on innovations:

 $\underline{\text{http://www.rediff.com/getahead/report/achievers-top-31-amazing-innovations-from-young-lndians/20151208.htm}$

UNIT 5.1.6: Time Management

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the benefits of time management
- List the traits of effective time managers
- Describe effective time management techniques

Resources to be Used



Participant Handbook

Ask ask



Does this sound like you?

- I can never get enough time to finish what I am doing in a day.
- I have so many things to do that I get confused.
- I want to go for a walk and exercise, but I just do not have the time.
- I had so much to do, so I could not deliver that order on time.
- I would love to start my dream business; but, I just do not have the time.

Example 💡



• Let's look at these two examples:

Example 1:

Ankita works from home as a freelance writer. She says she can easily put in 8 hours of dedicated work in a day. Because she works from home, she saves money on travel and has a comfortable work routine. But there is a challenge and it is distraction. As she works from home, she can easily just get up and sit down on the sofa to watch TV, wasting valuable time. She may have chores to do, errands to run and bills to pay. She ends up working only two to three hours a day and the result is, her work gets piled up. She is unable to take on more work due to this. Even though her quality of work is appreciated her clients are not very happy about the delay in submission.

Example 2:

Javed has started a successful online selling company from home and makes a good living from his sales. He has set up a small office space in his living room. As both his parents are working full-time, he also has the role of taking care of his two younger siblings. He almost spends half of his day with the younger kids. He does not mind it but it means taking time away from the work. He is still able to manage his online business with these commitments. He wants to spend some more dedicated hours so as to increase his profits. He also wants to look into new business avenues. What should he be doing.

Ask



- Does this happen with you too?
- Do you find it difficult to prioritize your work?
- · Are you able to manage your time effectively?

Activity



- Conduct a group discussion based on the above examples.
- Direct the discussion on how to prioritize work and manage time effectively.

Say



- Time management is not only about how hard you work but also about how smart you work
- Discuss "What is Time Management" with the participants as given in the Participant Handbook.

Ask



- Why is it important to manage time? How does it help?
- What happens when you don't manage your time effectively?
- Do you find it difficult to prioritize your work?

Say



- Discuss the benefits of time management given in the Participant Handbook.
- Let's learn effective time management with the help of an activity.

Activity



Effective Time Management

• This activity has two parts:

Part 1 To Do List

- You have to make a to-do list.
- List all of the activities/ tasks that you have to do.
- Try to include everything that takes up your time, however unimportant it may be.
- If they are large tasks, break them into action steps, and write this down with the larger
- You can make one list for all your tasks or have separate to -do lists for personal and professional tasks.

PART 2 URGENT-IMPORTANT GRID

- You have to make a grid as shown on the board here.
- This grid has four boxes. As you can see, each box has a different heading.
- At the heart of the urgent-important grid, are these two questions:
 - o Is this task important?
 - o Is this task urgent?
- Now, you have to think about each activity that you have written in your to-do list and put it into one of the four categories.
- What do these categories depict?
- Category 1: Urgent/Important
 - o This category is for the highest priority tasks. They need to get done now.
- Category 2: Not Urgent/Important
 - o This is where you want to spend most of your time.
 - This category allows you to work on something important and have the time to do it properly.
 - o This will help you produce high quality work in an efficient manner.
 - The tasks in this category are probably the most neglected ones, but also the most crucial ones for success.
 - The tasks in this category can include strategic thinking, deciding on goals or general direction and planning all vital parts of running a successful business.

• Category 3: Urgent/Not Important

- This is where you are busy but not productive. These tasks are often mistaken to be important, when they're most often busywork.
- Urgent but not important tasks are things that prevent you from achieving your goals.
- o However, some may be activities that other people want you to do.

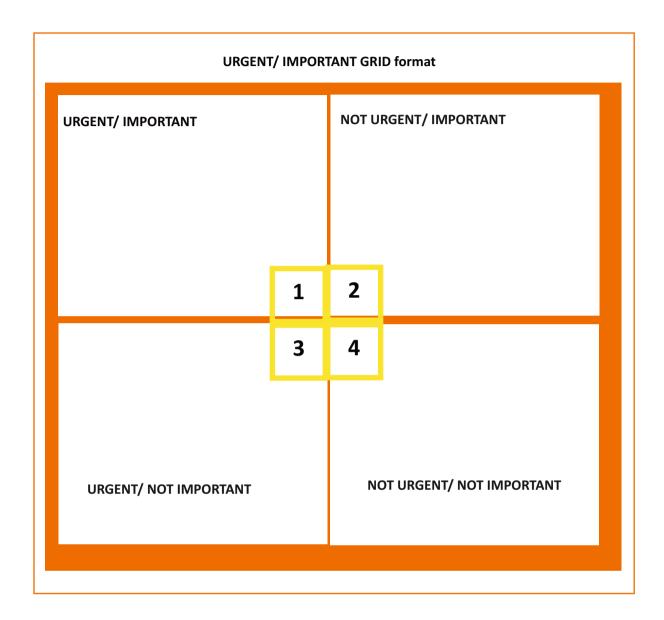
Category 4: Not Important and Not Urgent

- This category doesn't really include tasks, but rather habits that provide comfort, and a refuge from being disciplined and rigorous with your time management.
- O Some may be activities that other people want you to do.
- These might include unplanned leisure activities as well.

To – Do List Format

1.	
2.	
3.	
4.	
5.	
6.	

7.				
8.				
9.				
10.				
11.				
12.				
13.				
14.				
15.				
URGENT-IMPORTANT GRID				
 URGENT/ IMPORTANT Meetings Last minute demands Project deadlines Crisis 		 NOT URGENT/ IMPORTANT Planning Working towards goals Building relationship Personal commitments 		
	1	2		
 Interruptions Phone calls/ E-mails Other people's minor demand URGENT/ NOT IMPORTANT 	3	 Internet surfing Social media Watching TV NOT URGENT/ NOT IMPORTANT		
ONGENT/ NOT HISPORIANT		NOT ORGENT/ NOT INPORTANT		



Do



- Put down the formats for the to-do list and the urgent/important grid on the board.
- Instruct the participants to prepare their to-do list first.
- Give the participants 10 minutes to prepare the list.
- Once done, instruct them to divide the tasks in to-do list into the four categories.
- Explain the four categories to the participants giving examples specific to their context.
- As you explain the categories fill the grid with the type of tasks.
- Give the participants 40 minutes to fill the grid.
- Then explain how to balance the tasks between the four categories.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Say



Activity De-brief:

How can we balance tasks between the four categories? How to manage time through this grid?

• Category 1: Urgent/Important

- Try to keep as few tasks as possible here, with the aim to eliminate.
- If you spend too much of your time in this category, you are working solely as a trouble shooter, and never finding time to work on longer-term plans.

• Category 2: Not Urgent/Important

- o Plan these tasks carefully and efficiently as they are most crucial ones for success.
- o If necessary, also plan where you will do these tasks, so that you're free from interruptions.
- Include strategic thinking, deciding on goals or general direction and planning in your planning process.

• Category 3: Urgent/Not Important

- o Ask yourself whether you can reschedule or delegate them.
- A common source of such activities is other people. Sometimes it's appropriate to say "no" to people politely, or to encourage them to solve the problem themselves.

• Category 4: Not Important and Not Urgent

- O You also want to minimize the tasks that you have in this category.
- These activities are just a distraction avoid them if possible.
- You can simply ignore or cancel many of them.
- Politely say "no" to work assigned by others, if you can, and explain why you cannot do it
- Schedule your leisure activities carefully so that they don't have an impact on other important tasks.
- Discuss the traits of effective time managers and effective time management techniques as given in the Participant Handbook.

Summarize



 Discuss the traits of effective time managers and effective time management techniques as given in the Participant Handbook.

Notes for Facilitation



- Here is a short story. You can conclude the session narrating the story. To make it more
 interesting you can perform the demonstration described and discuss the short story.
 - One day an expert in time management was speaking to a group of students. As he stood in front of the group, he pulled out a large wide-mouthed glass jar and set it on the table in front of him. Then he took out a bag of about a dozen rocks and placed them, one at a time, into the jar. When the jar was filled to the top and no more rocks would fit inside, he asked, "Is this jar full?" Everyone in the class said, "Yes." Then he said, "Really?"
 - O He reached under the table and pulled out a bucket of gravel (small stones). He dumped some gravel in and shook the jar causing pieces of gravel to work themselves down into the space between the rocks. Then he asked the group once more, "Is the jar full?" By this time, the class began to understand. "Probably not," one of them answered. "Good!" he replied.
 - He reached under the table and brought out a bucket of sand. He started dumping the sand in the jar and it went into all of the spaces left between the rocks and the gravel. Once more he asked the question, "Is this jar full?" No!" the class shouted. Once again he said, "Good." Then he grabbed a jug of water and began to pour it in until the jar was filled to the brim. Then he looked at the class and asked, "What is the point of this illustration? "One student raised his hand and said, "No matter how full your schedule is, if you try really hard you can always fit some more things in it!" "No," the speaker replied, "that's not the point. The truth this illustration teaches us is: If you don't put the big rocks in first, you'll never get them in at all." What are the 'big rocks' in your life? Your children; your loved ones; your edu cation; your dreams; a worthy cause; teaching or mentoring others; doing things that you love; time for yourself; your health; your mate (or significant other). Remember to put these BIG ROCKS in first or you'll never get them in at all. If you sweat about the little stuff (the gravel, sand, and water) then you'll fill your life with little things you worry about that don't really matter, and you'll never have the time you need to spend on the big, important stuff (the big rocks).
- End the story with these lines...
 So, tonight, or in the morning tomorrow, when you are reflecting on this short story, ask yourself this question: What are the 'big rocks' in my life? Then, put those in your jar first.

UNIT 5.1.7: Anger Management

Unit Objectives 6



At the end of this unit, participants will be able to:

- Discuss the importance of anger management
- Describe anger management strategies
- Discuss tips for anger management

Resources to be Used



Participant Handbook



- What is anger? Is anger good or bad?
- Is anger normal or an abnormal behaviour? How can anger harm you?
- Why is it important for entrepreneurs to manage their anger?



- Talk about anger and the importance of anger management in entrepreneurs as discussed in the Participant Handbook.
- Let us do a small activity. This is an individual activity.
- Think of the incidents and situations that angered you and hurt you.

Do



- Instruct them to note down these situations under different categories (as given in the Activity).
- Give the class 3-5 minutes to think and note down their answers.
- At the end of 5 minutes, ask some participants to volunteer and present their answers.
- They can also share these situations with their fellow participants if they do not wish to share it with the entire class.

Activity



- Do you remember any incident which has hurt?
 - you physically
 - o you mentally
 - your career
 - o your relationships.

Ask



- Do you ever get angry?
- What are the things that make you angry?
- Do you remember any incident where your anger management helped you in maintaining healthy relationship?
- Do you remember any incident where someone lost business/ friend/ relationship due to temper (anger)?

Say



- There are a few strategies which can help in controlling your anger. Let's do an activity to understand the anger management process better.
- This is an individual activity.
- Think of the incidents/ situations which trigger your anger (the cause).
- Then think what happened as a result of your anger (the effect).
- You need to come up with some techniques to manage your anger.

Do



- Give the class the anger triggers (the cause) as listed in the activity.
- Put down the activity format (Anger Triggers, Result of your Anger, Anger Management Techniques) on the board and instruct the class to write the answers under different categories.
- Give the class 3-5 minutes to think and note down their answers.
- At the end of 5 minutes, ask the participants who wish to volunteer and present their answers.

Activity 29

Trigger points and Anger Management Techniques Activity Anger Triggers

List of triggers that make you angry:			
Someone says you did something wrong.			
You want something you can't have now.			
You get caught doing something you shouldn't have been doing.			
You are accused of doing something you didn't do.			
You are told that you can't do something.			
Someone doesn't agree with you.			
Someone doesn't do what you tell him to do.			
Someone unexpected happens that messes up your schedule.			
Result of your anger:			
Write the techniques that you use to manage your anger:			
Anger Management Techniques			



- Now, let's discuss the problems and solution with all.
- The individual will first briefly describe trigger points to the class.
- Then discuss the result of the anger. Other participants are requested to remain quiet while one is making the presentation.
- Post presentation, other participants may ask questions.

Do



- Congratulate each individual for sharing their points.
- Ask the audience to applaud for them.
- Ask de-brief questions after the presentation to the class.
- Keep a check on the time. Ask the participants to wind up the activity quickly if they go beyond the given time limit.

Ask ask



De-brief questions:

- In the situation described by the presenter, who was at fault?
- How could you have handled this situation alternatively?

Summarize



- Close the discussion by summarizing the strategies and tips of anger management for entrepreneurs.
- Ask the participants what have they learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.

Notes for Facilitation



- Encourage the participants to share information about them while presenting the situations to the class.
- Keep the format of the Activity prepared in a chart paper so that it can be displayed during the session.

UNIT 5.1.8: Stress Management: What is stress?

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the causes of stress
- Discuss the symptoms of stress
- Discuss tips for stress management

Resources to be Used



Participant Handbook

Ask ask



- You are waiting in the reception for an interview or a very important meeting, suddenly your legs are shaky, your hands are cold, you are feeling nervous. Have you ever been in this kind of situation?
- Have you had days when you had trouble sleeping?
- Have you ever been so worried about something that you ended up with a terrible headache?



You've probably heard people say, I'm really stressed out" or "This is making me totally stressed."

Ask (ask)



- What do you understand by stress?
- What gives you stress?
- How do you feel when you are stressed or what are the symptoms of stress?
- How can stress harm you?
- Why is it important for entrepreneurs to manage stress?



- When we feel overloaded or unsure of our ability to deal with certain challenges, we feel
- Discuss about stress, causes of stress, and symptoms of stress as discussed in the Participant Handbook.

- Let's understand the causes of stress and how to deal with them with the help of some case scenarios.
- You will be given some cases.
- You have to analyse the case scenario and then find an appropriate solution to the problem.
- This will be a group activity.

Do



- Divide the class into four groups of 5- 6 participants (depending on the batch size).
- Assign one case scenario to each group.
- Instruct them to read the case carefully.
- The group is expected to analyse and discuss the case amongst them and find a solution to the given problem.
- Explain their discussion should result in getting answers for the following questions:
 - O What was/were the cause(s) of stress?
 - o Was the stress avoidable or manageable under the given circumstances?
 - o If yes, how do you think that the stress could be avoided (managed)?
 - o If no, then why not?
- Give the class 10-12 minutes to discuss the case and note down their solutions.
- At the end of 12 minutes, the team should present their case solution to the larger group.
- Ask the group to select a group leader for their group.
- The group leader to discuss and assign roles to the group members for the presentation.

Team Activity



Case Study Analysis

Scenario 1

Akash's alarm doesn't go off and he gets late getting out of the house. He hits traffic and ends up 15 minutes late to work, which his boss notices. He gets to his desk and finds he has to complete 2 reports in next one hour. Just when he is about to begin work, a message pops up "Telecon with the client begins in 10 minutes. Please be in the conference room in 5 minutes." He is not prepared for the call. He is stressed. He does not want to speak to his boss about this. He is stressed, feeling uncomfortable and sick. Not in a position to attend the call or finish the reports on time.

Scenario 2

While paying his overdue bills, Rahul realised that it's the middle of the month and he has only Rs 500 left in his account. He has already asked all of his friends, and family for loans, which he hasn't paid back yet. He is still contemplating over the issue when his phone rings. His sister's birthday is due next week and she has seen a beautiful dress which she wants to buy but cannot tell the parents as it is a bit expensive. She wishes if Rahul could buy the dress for her. Rahul has promised to buy her the dress for her birthday.

Rahul is stressed, does not understand what to do. He is unable to concentrate on his work and unable to complete the tasks assigned. His team leader has already warned him of the delay.

Scenario 3

Sheela calls the cable company as she has unknown charges on her bill. She has to go through the automated voice mail menu three times and still can't get through to a customer care executive. After 15 minutes of repeated efforts, her call is answered. She explains the entire issue to the customer care executive but before the person could suggest a way out, the call drops.

Now Sheela has to call back and repeat the whole process all over again with a new customer care executive. She is very angry and calls again but cannot connect this time.

She has to leave to office so she decides to call from office and check. When she connects this time, she is angry and argues with the executive on the call. All her co-workers around are looking at her as her volume has suddenly increased. She bangs the phone and ends the call. Her co-worker Neelam enquires what has happened to her. She ignores her and just walks off. She has become irritable and her behaviour and tone with other co-workers is not acceptable.

Scenario 4

Arpit is a young entrepreneur who started doing business through Facebook few weeks back. He had always been into a job. Although Arpit has very few financial liabilities, it wasn't an easy decision to leave a comfortable job at once and look for newer pastures. Arpit's boss warned him of the consequences and the challenges of starting a business when nobody ever in his family had been in business.

He has not been able to get a good deal till now. This is an important life shift for him which comes with unknown variables. Arpit is nervous and is wondering if he has what it takes to fulfill the requirement of his new role, or the new experiences he's likely to face.

Ask (ask)

De-brief questions:

- What was/ were the cause(s) of stress?
- Was the stress avoidable or manageable under the given circumstances?
- If yes, how do you think that the stress could be avoided (managed)?
- If no, then why not?

Say



- Now, let's discuss the problem and solution with the larger group.
- The group will first briefly describe the case to the class.
- Then discuss the issue identified and the proposed solution.
- Post presentation, the other groups may ask questions to the group that has presented.

Do



- Congratulate each group for sharing their points.
- Ask the audience to applaud for them.
- Ask de-brief questions to cull out the information from each group.
- Keep a check on time. Tell participants to wind up the discussion quickly if they go beyond the given time limit.

Say



- While it is common and normal to feel some tension. This feeling nervous and tensed can interfere with your thinking process and can have a negative impact on your performance.
- Stress can deplete the most vibrant of souls. It can have a negative effect on every aspect of a person's life including their health, emotional well-being, relationships, and career. However, one needs to understand the causes and types of stress before looking for ways to manage it.

De-brief:

Scenario 1

The cause of stress was lack of time management and the habit of procrastinating. If Akash would have managed his time well, planned alternate ways to get up on time, finished prior tasks on time and planned for client meetings in advance then he wouldn't have faced stress.

Scenario 2

The cause of stress was lack of financial planning. Rahul should have planned his financial resources well in advance and saved some money for the rainy day. Also, differentiating between needs and wants and keeping a check on non-essential expenditure would have saved Rahul from this situation.

Scenario 3

Sometimes, stress is caused due to external factors in stead of internal ones. In this case, the stress was unavoidable because we have no control over this customer care system. Every time, you will get in touch with a new executive and will have to explain all over again. This might cause stress but despite being frustrated and angry there is little that we can do about it. All Sheela could do was to find ways to calm herself down through some breathing exercises and meditation, reading some good book or listening to music and then start afresh.

Scenario 4

A positive, major life change can be a source of good stress. Regardless of how good the change is, it can be stressful. Stress caused by a positive and major life change can be beneficial because it causes a person to step out of their comfort zone and learn new skills. Here, Arpit may become a successful entrepreneur or learn new ways to do things differently. Now let us see this scenario, can I have a volunteer to read out this case to the class





• Ask one of the participant who can volunteer and read out this scenario to the class.

Scenario 5

Rakesh lives in Kathmandu with his wife and two beautiful daughters Sarah and Sanya. Nepal was hit by a massive earthquake and Rakesh's building collapsed during the earthquake. During evacuation, Rakesh realised that though his wife and Sarah were fine and suffered only minor bruises, Sanya was nowhere in the scene. Panic stricken, he started calling her name and searching her frantically. A little later, he heard a meek voice from beneath the debris. He quickly removed the rubble to find a huge bed. Rakesh was pretty sure that Sanya was trapped underneath. Though he was badly bruised, he gathered all his courage and with all his might, he lifted the several-ton bed to save Sanya's life. Everyone was relieved to see Sanya alive and also extremely surprised to see this father's ability to access superhuman strength.

- Ask the audience to applaud for the participant after the scenario is read completely.
- Discuss the scenario, ask de-brief questions:
 - O What kind of stress was Rakesh undergoing in this case?
 - o Was the stress avoidable or manageable under the given circumstances?
 - O What was the result of the stress?

Say



De-brief:

 Not all stress is harmful; good stress is actually energizing. This was a case of lifesaving stress, or hero stress, which is an important example of good stress. You may have heard stories in which a person performs an impossible feat of physical strength in order to save their life or the life of someone they love. This type of stress causing a surge of adrenaline is good for us.

Summarize



- Close the discussion by summarizing the tips to manage stress as given in the Participant Handbook.
- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.

Notes for Facilitation



- Keep printed copies of the activities/ scenarios ready for the session.
- Put down the de-brief questions on a flip chart so that it can be displayed in the class during the activity.
- Encourage participation and make the discussions interactive.

UNIT 5.2: Digital Literacy: A Recap

Key Learning Outcomes 🙄



At the end of this unit, you will be able to:

- 1. Identify the basic parts of a computer
- 2. Identify the basic parts of a keyboard
- 3. Recall basic computer terminology
- 4. Recall the functions of basic computer keys
- 5. Discuss the main applications of MS Office
- 6. Discuss the benefits of Microsoft Outlook
- 7. Identify different types of e-commerce
- 8. List the benefits of e-commerce for retailers and customers
- 9. Discuss Digital India campaign will help boost e-commerce in India
- 10. Describe how you will sell a product or service on an e-commerce platform

UNIT 5.2.1: Computer and Internet Basics: Basic Parts of a Computer

Unit Objectives



At the end of this unit, participants will be able to:

- Identify the basic parts of a computer
- Identify the basic parts of a keyboard
- Recall basic computer terminology
- Recall the functions of basic computer keys

Resources to be Used



- Participant Handbook
- Computer Systems with the required applications



- Let's take a quick recap of the basic computer parts.
- Discuss 'Basic Parts of Computer' and 'Basic Parts of a Keyboard' with the class as given in the Participant Handbook.

Explain



• Explain all the parts of the computer and the keyboard by demonstrating on the real system.

Ask (ask)



- Do you know about internet?
- Have you ever used internet?
- Why do you think internet is useful?
- What was the last task you performed on internet?



- Let's look at some basic internet terms.
- Discuss 'Basic Internet Terms' with the participants as given in the Participant Handbook.

Summarize 2



- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the importance of computer and internet for entrepreneurs.

Practical



- Conduct a practical session.
- Ask the participants to assemble in the computer lab.
- Give some hands-on practice exercises.

Do



- Group the participants for the activity depending on the batch size and the number of computer systems available in the lab.
- Explain the purpose and duration of the activity.
- Ensure the participants complete the practical exercises assigned.

UNIT 5.2.2: MS Office and Email: About MS Office

Unit Objective



At the end of this unit, participants will be able to:

- Discuss the main applications of MS Office
- Discuss the benefits of Microsoft Outlook

Resources to be Used



- Participant Handbook
- Computer Systems with the required applications

Ask ask



- What is the most frequent activity that you do on the computer?
- Do you know how to make presentations on the computer?



- Give a brief introduction of MS Office as given in the Participant Handbook.
- Discuss the most popular office products. Explain in brief their application, benefits and
- Microsoft Word is a word processing program that allows for the creation of documents. The program is equipped with templates for quick formatting. There are also features that allow you to add graphics, tables, etc.
- Microsoft Excel is a tool for accounting and managing large sets of data. It can also simplify analysing data. It is also used to create charts based from data, and perform complex calculations. A Cell is an individual data box which will have a corresponding Column and Row heading. This gives the cell a name, referred to as the Cell Reference. There can be multiple pages in each workbook. Each page, or sheet, is called a Worksheet. When you open a new Excel file, it automatically starts you with three worksheets, but you can add more.

Explain



• Explain the working and frequently used features of Office on a real system.

Ask



- What do you know about e-mails?
- Do you have an email id?
- How often do you check your e-mails?

Say



- Communication is vital for every business. The fastest and the safest way to communicate these days are through emails. MS Outlook helps to manage your emails in a better way and also offers a host of other benefits.
- Discuss "Why Choose Microsoft Outlook?" with the participants as given in the Participant Handbook.

Do



- Ask the participants to assemble in the computer lab.
- Explain the working of Outlook on a real system.

Demonstrate



- Demonstrate how to create email id.
- Demonstrate how to write new mails, send mails.
- Demonstrate how to use MS Office application to create a letter and send it as attachment in an email.
- Demonstrate how to use other MS Office applications.

Practical



- Give some hands-on practice exercises
- Group the participants for the activity depending on the batch size and the number of computer systems available in the lab.
- Explain the purpose and duration of the activity.

Summarize



- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have

UNIT 5.2.3: E-Commerce

Unit Objective



At the end of this unit, participants will be able to:

- Identify different types of e-commerce
- List the benefits of e-commerce for retailers and customers
- Discuss Digital India campaign will help boost e-commerce in India
- Describe how you will sell a product or service on an e-commerce platform

Resources to be Used



- Computer Systems with internet connection
- Participant Handbook

Ask ask



- How many of you have done shopping online?
- Can you name at least five shopping websites?
- What is the product that you most frequently buy online?
- Why do you do shopping online instead of going to the market?



- Give a brief introduction of "What is E-commerce". Refer to the Participant Handbook.
- E- commerce emerged in the early 1990s, and its use has increased at a rapid rate. Today, many companies sell their products online. Everything from food, clothes, entertainment, furniture and many other items can be purchased online.

Ask ask



What other types of transactions have you performed on the internet other than buying products?



Give examples of e-commerce activities from Participant Handbook.

Team Activity



E-commerce examples

- Instruct the participants to list some of the payment gateways that they have used for e-commerce activities.
- Give them 5 minutes to make this list.
- Discuss payment gateways and transaction through payment gateways.
- Conclude the discussion by mentioning how important e-commerce has become in our day to day transactions.

Say



- E-commerce activities can be classified based on the types of participants in the transaction.
- Discuss "Types of E-commerce" from the Participant Handbook.

Do



- Discuss all types of E-commerce by giving examples and names of some popular websites which use them.
- Make the discussion interactive by asking the class to share some popular e-commerce sites of each type.

Say



- E-commerce activities bring a host of benefits for both, retailers and customers.
- Discuss benefits of E-commerce from the Participant Handbook.

Explain



- The majority of the population that uses E-commerce activities lives in tier-1 and tier-2 cities. To encourage the use of digital money in tier-3 and 4 areas, PM Mr. Modi launched the "Digital India Campaign".
- Discuss "Digital India Campaign" from the Participant Handbook.
- By Digital India project the government will deliver services via mobile connectivity and
 in doing so, is expected to bring the internet and broadband to remote corners of the
 country. This connectivity will in turn enhance e-commerce activities also. Furthermore,
 the Indian Government is also modernizing India Post and aims to develop it as a
 distribution channel for e-commerce related services.



- Now let us discuss how to sell a product using E-commerce.
- Every product has to be sold on a platform on the internet. Think of it as a shop that you have to sell your product. Now this shop can be your own or shared or rented. If the shop is your own or rented there will be only your products in that shop. If the shop is shared, there will be products of multiple sellers in that shop. A common example is a departmental store which has products from multiple brands in the shop.
- Similarly, in E-commerce the shop is the website where your products are displayed. If it is your own website it will exclusively showcase your products. In this case the cost that you will incur will be:
 - Developing the website
 - Hosting the website
 - Maintenance of the website
- If you rent a website it will also showcase your own products but the development, hosting and maintenance parts goes to the owner. This saves time and the cost to manage these activities.
- Smaller companies usually go for renting a website and the bigger ones develop their own website.
- The concept of shared platforms has become very popular in recent times. In this platform, the sellers have to register and then they can sell their goods on a common platform. Among the most popular of these are Amazon, Myntra, Flipkart, etc.

Role Play



- Tell the participants to choose a product or service that they want to sell online.
- Tell them to write a brief note explaining how they will use existing e -commerce platforms, or create a new e-commerce platform to sell their product or service.

Ask ask



- How much money are you carrying in your wallet?
- Do you have a credit/debit card?
- How do you make payments while doing online shopping?

Say



- Demonetization has made carrying cash in the wallet very difficult. People either shop through cards or some other form of digital money.
- So, what do you think is digital money?
- In this form, the money is both paid and received digitally. There is no hard cash involved. It is an instant and convenient way to make payments.
- There are various types of digital payments. Let us discuss some of them in brief here.
- The first one is the most commonly used system i.e. the cards. Debit card, credit card, prepaid card, all fall under this category.
- Then is the e-wallet or the mobile wallet. This has become the most used form of digital money after demonetization. Examples are Paytm, state bank buddy, Freecharge, etc.
- Many other forms of digital money are also coming up in market like mobile apps,
 Aadhar card based payment, etc.

Do



• Demonstrate how to make and receive payments through digital models like Paytm and state bank buddy.

Ask



• Why do you think people have started using digital money instead of hard cash? Is demonetization the only reason?

Say



- Digital money gives a lot of advantages over the conventional hard cash. Some of them are:
 - Digital payments are easy and convenient. You do not need to take loads of cash with you, a mobile phone or a card will suffice.
 - o With digital payment modes, you can pay from anywhere anytime.
 - o Digital payments have less risk.

Summarize



- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the importance of e-commerce and digital money.

UNIT 5.3: Money Matters

Key Learning Outcomes 💆



At the end of this unit, you will be able to:

- 1. Discuss the importance of saving money
- 2. Discuss the benefits of saving money
- 3. Discuss the main types of bank accounts
- 4. Describe the process of opening a bank account
- 5. Differentiate between fixed and variable costs
- 6. Describe the main types of investment options
- 7. Describe the different types of insurance products
- 8. Describe the different types of taxes
- 9. Discuss the uses of online banking
- 10. Discuss the main types of electronic funds transfer

UNIT 5.3.1: Personal Finance – Why to Save?

Unit Objective



At the end of this unit, participants will be able to:

- Discuss the importance of saving money
- Discuss the benefits of saving money

Resources to be Used



Participant Handbook

Ask |



- How many of you save money?
- Why do you feel the need to save it?
- Do you plan your savings?
- Where do you keep the money you save?
- How do you use the money that you have saved?

Example



Let's look at these two examples:

Example 1:

Suhani works in a good company and earns Rs.30, 000 month. She always saves 5000 per month and keeps it aside as a personal saving. She keeps the money at home and has saved quite a lot. One day her mother has a medical emergency and has to be taken to the hospital. Her family is worried about the amount they have to spend for the treatment. It will cost them atleast 40,000.

Suhani says tells her family not to worry and that she has about 50,000, which she has saved over the months.

Example 2:

Jasmeet works in the same company and earns the same as Suhani. She is very fond of shopping and spends most of her money on buying new clothes. At the end of the month, she is always asking her father for money as her pay is finished.

Ask



- Who do you identify with -Suhani or Jasmeet?
- How do you think Suhani manages to save money which Jasmeet is unable to do?



- We should always set aside some and save some money from our monthly pay. The future is unpredictable. Saving money not only gives you a sense of financial security but it can be used in case of emergencies.
- Discuss "Importance of Saving" with the participants as given in the Participant Handbook.

Ask



- What are the benefits of saving money?
- What does being financially independent mean to you?

Say



- Discuss "Benefits of Saving" with the participants as given in the Participant Handbook.
- Now let us continue with Suhani's story. Suhani has told her family not to worry and that she has about 50,000, which she has saved over the months. The family is happy about Suhani's decision of saving money, which will be of great help for them now.
 Suhani is going to the hospital today to pay the first instalment for the treatment.
 Suddenly finds only 35,000 in her cash box when she counts and does not remember using it. She has not kept any record and now she is upset.

Ask



- Was it a good decision by Suhani to save a part of her earnings every month?
- Was it a wise decision to keep all her savings as cash in a cash box?
- Could she have managed to save money in a better and more effective manner?
- Do you want to learn how to save money and use it effectively?

Say



• Let's learn personal saving with the help of a group activity.

Team Activity



Personal Finance-Why to save

• This activity has two parts:

PART 1

WAYS TO SAVE MONEY

- You are earning 30,000/- per month. You have recently changed your job and have to move to a metropolitan city. You are now living as a paying guest paying 10,000/- per month. Your other estimated expenditures like travel, food, recreation would be around Rs. 17,000 per month.
- Make a list of different ways to save money.

PART 2

HOW WILL YOU USE THE MONEY?

- After a year how much have you been able to save?
- How will you use the money that you have saved?

Do



- Divide the class into groups of four.
- Instruct the participants to think and prepare a list of the various ways they can save money
- Give the participants 10 minutes to prepare the list.
- Once done, instruct them to think of how they could use the money they have saved.
- Give the participants 10 minutes to prepare the list.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Activity De-brief

- What were the different ways you could save money?
- How much money were you able to save?
- How will you use the money you have saved in one year?

Say



• Discuss the importance of personal finance and why it is important to save money.

Summarize



You can summarize the session by discussing:

- The importance of saving money.
- Ways to save money.
- How the money saved can be used for different purposes.

UNIT 5.3.2: Types of Bank Accounts, Opening a Bank Account

Unit Objective



At the end of this unit, participants will be able to:

- Discuss the main types of bank accounts
- Describe the process of opening a bank account

Resources to be Used



- Account opening sample forms
- Participant Handbook

Ask



- How many of you save money?
- Where do you keep the money you save?
- How many of you have a bank account?
- What type of account do you have?

Example



• Let's look at the given example:

Reena is in the third year of college but in the evening, she gives tuitions for children living in her colony. She earns 15,000/- per month. As her students stay in different parts of the city, she has to walk a lot.

To save time, she decides to buy a second hand scooter for herself. But she has to save money for it. Her class mate advises her to open a recurring deposit account in the bank. She goes to the bank close to her home. The personal manager gives her some forms to fill. She is confused as she has never done this before. Her elder sister has an account in the same bank. She asks for help from her sister. She goes to the bank the next day with her sister. The personal banker gives her a list of documents that she will need to submit with the form for opening an account. The banker advises her to open a 6 months recurring deposit.

Ask



- Do you try to save money monthly but have to spend it on unforeseen expenditure?
- Have you ever thought of depositing your savings in a bank?



- Before opening a bank account, you need to know the types of accounts we have in India.
- Discuss "Types of Bank Accounts" with the participants as given in the Participant Handbook.

Ask



Can someone say what are the different types of bank accounts?

Say



• Let's learn about the different types of bank accounts through an activity.

Team Activity



- Divide the class in four groups.
- Label the groups as savings account, current account, recurring account and fixed deposit.
- On a chart paper, ask them to write the key points of their account.

Activity De-brief

• Ask each group to present the key points of their account.

Say



- Now that you know about the four different types of accounts, let's learn how to open a bank account.
- Discuss "Opening a Bank Account" with the participants as given in the Participant Handbook.
- Discuss "Tips" that the participants should keep in mind while opening a bank account as given in the Participant Handbook.

Ask



- What are the main documents required for opening a bank account?
- What are some important points to ask the bank personnel while opening an account?



- Mention officially valid KYC documents (refer to the Participant Handbook)
- Now, let's understand the procedure of opening a bank account through an activity.

Team Activity



Opening a Bank Account

- This activity is done in groups.
- Divide the class in groups of four or six

PART 1

FILLING A BANK ACCOUNT OPENING FORM

- You have to fill a bank opening form.
- You can refer to the section "Opening a Bank Account" of your Handbook for reference.
- List all the steps that you will be required to fill in the form.
- List the documents that you need for filling the form.
- Now fill in the form.

Activity De-brief

How did you design the form?

- What all details did you fill in the form?
- What were your KYC documents?
- How would this activity help you in future?

Do



- Instruct the participants to read the section "Opening a Bank Account' of the Participant Handbook
- Give each group one sample account opening form.
- Give the participants 5 minutes to read the form.
- Give them 15 minutes to fill it.
- Assist them by explaining each category and how to fill it.
- Keep a check on time.
- Tell the group to wind up quickly if they go beyond the given time limit

Summarize 2



Note:

- You can summarize the unit through a role play.
 - A person wanting to open an account in the bank.
 - What is the procedure that he will go through?
 - o Discuss the key points of different types of bank accounts.
 - How to select the type of account
 - o How to fill the account opening form.
- A sample account opening form is given in the following page for reference. Use it for the activity in the class.

Sample Bank Account Opening form.								
			XXX	Bank				
Photograph								
	SAVING B	ANK ACCOUN	NT OPENING	FORM				
Account No.:				Date:				
Name of the Branch								
Village/Town								
Sub District / Block								
Damet								
State								
SSA Code / Ward No.								
Village Code / Town		Name of Village	:/					
Code		Town						
Applicant Details:								
Full Name Mr./Mrs./	First	Middle		Last Name				
Marital Stat Ms .								
Name of								
Shamuse/Favibeliner								
Address								
Pin Code								
Tel No. Mobile			Date of Birth					
Aadhaar No.			Pan No.					
MNREGA Job Card No.								
Occupation/Profession								
Annual Income								
No. of Donondonts								

	Owning Hous Y/N		Y/N	Owning Farm :
F-10-07-18-10-1	No. of Anima	s :		Any other
Existing Bank A/c. of family members / household	Y	/ N	lfy	yes, No. of A/cs
Kisan Credit Card	Whether Eligi	ible	Y/N	
request you to is	sue me a Rup	ay Card		
needs subject to	the condition aft facility. I sh	that onl	y one mem	meeting my emergency/ family ber from the household will be ms and conditions stipulated by
shall abide by a declare that I have	II the terms an	d condit	ions as may	and have understood the same be in force from time to time, it facility from any other bank.
Date:				Signature / LTI of Applicant
				Signature / LTI of Applicant
Nomination:	ato ac undor			Signature / LTI of Applicant
	nate as under Relationship	Age	Date of Birth in case of minor	Person authorised in case to receive the amount of deposit on behalf of the nominee in the event of my
Nomination: I want to nomin		Age	Birth in case of	Person authorised in case to receive the amount of deposit on behalf of the
Name of		Age	Birth in case of	Person authorised in case to receive the amount of deposit on behalf of the nominee in the event of my
Nomination: I want to nomin Name of Nominee Place:		Age	Birth in case of	Person authorised in case to receive the amount of deposit on behalf of the nominee in the event of my /minor(s) death.

UNIT 5.3.3: Costs: Fixed vs. Variables: What are Fixed and Variable Costs?

Unit Objective



At the end of this unit, participants will be able to:

• Differentiate between fixed and variable costs

Resources to be Used



- Participant Handbook
- Blank sheets of paper
- Pens

Ask



- What is cost?
- Will a telephone bill fall under the category of a fixed or variable cost?

Say



• Discuss: Fixed and Variable cost with examples. Let us do a small activity.

Team Activity



Identify the type of cost

- 1. Rent
- 2. Telephone bill
- 3. Electricity bill
- 4. Machinery
- 5. Insurance
- 6. Office supplies/Raw materials
- 7. Employee salaries
- 8. Commission percentage given to sales person for every unit sold
- 9. Credit card fees
- 10. Vendor bills

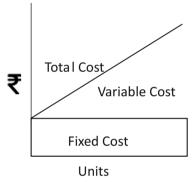


- Divide the class into two groups. Read out the list of costs given in the activity.
- Read out each item from the cost list and ask the groups in turns to identify whether it is a fixed or variable cost.

Say



- We saw that your utility bills like rent, electricity, telephone etc. are all fixed costs because you have to pay it every month.
- Variable costs is an expense which varies with production output or volume. For example, commission, raw material etc.
- Discuss "Cost: Fixed vs. variables" with the participants as given in the Participant Handbook.
- Illustrate the relation between the costs with a graph.



• Let's learn the difference between fixed and variable cost with the help of an activity.

Team Activity



Fixed vs. Variable Costs

- This is a group activity.
- You want to start your own entrepreneur business.
- State the type of business you want to start.
- List down all the cost or requirements for your business.
- How will you differentiate between the fixed and variable cost

Activity De-brief

- What is the total cost of your business?
- What are the fixed costs?
- What are the variable costs?
- How did you differentiate between the fixed and variable costs?



- Instruct the participants that this is group work.
- Divide the class into small groups of 4 or 6.
- Give each group a sheet of paper.
- Tell the participants that they have to start their own entrepreneur business.
- Ask them the type of business they want to start.
- Instruct them to differentiate between the fixed and the variable costs of the business they want to start.
- Give the participants 15 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Summarize



Note: You can summarize the unit either by having a role play between a
consultant and a budding entrepreneur explaining the differences between fixed and
variable costs or by discussing the key points of the unit.

Notes for Facilitation



•	Answers for the activity - Identify the type of cost	
1.	Rent	(Fixed)
2.	Telephone bill	(Fixed)
3.	Electricity bill	(Fixed)
4.	Machinery	(Fixed)
5.	Insurance	(Fixed)
6.	Office supplies/ Raw materials	(Variable)
7.	Employee salaries	(Fixed)
8.	Commision percentage given to sales person for every unit sold	(Variable)
9.	Credit card fees	(Variable)
10	. Vendor bills	(Variable)

UNIT 5.3.4: Investments, Insurance and Taxes

Unit Objective



At the end of this unit, participants will be able to:

- Describe the main types of investment options
- Describe the different types of insurance products
- Describe the different types of taxes

Resources to be Used



Participant Handbook

Ask



- Ask the participants- "What do you see first thing in when you get your mobile bill? Apart from the amount and due date do you have a look at the taxes you are being billed for?
- Why do you think people get their cars insured or have a medical insurance?
- You have saved money and want to invest it; how would you decide what is the best investment for your money?

Example



Let's have a look at a few scenarios.

Ranbir has sold his house and deposited the money in his bank. His Chartered Accountant tells him that he will have to re-invest the money otherwise he will have to pay capital tax. What is capital tax and how is it different from income tax?

Jasmeet and Anup are blessed with a baby girl. They decide to have an insurance policy that will mature when their daughter is ready to higher education.

Shivani is working in a corporate office and getting good pay. She will have to pay income tax so she decides to invest her money in tax saving schemes. She goes to the bank manager to discuss the best products in which she can invest.



Discuss the Investment, Insurance and Taxes as given in the Participant Handbook.

Ask



• How do investments, insurances and taxes differ from each other?

Say



• Let's learn the differences between the three by having an activity.

Say



• We will have a quiz today.

Team Activity



• The activity is a quiz.

Do



- Divide the class into groups of three and give a name to each group
- Explain the rules of the quiz. For each correct answer, the group gets 1 mark. If the group is unable to answer the question is rolled over to the next group.
- Explain the purpose and duration of the activity.
- On the blackboard write the names of the groups.
- Ask the questions of the quiz.
- Keep a score for the groups.
- Set guidelines pertaining to discipline and expected tasks.

Summarize



• Summarize the unit by discussing the key points and answering question

Notes for Facilitation



Questions for the quiz

- 1. Mr. Das gets monthly return on one of his insurance policies. Name the policy? Money Back Life Insurance
- 2. What are bonds?

Bonds are instruments used by public and private companies to raise large sums of money.

3. Who issues the bonds?

Private and public companies issue the bonds.

4. Why are bonds issued?

To raise large amount of money as it cannot be burrowed from the bank.

5. Who is the buyer of stocks and equities?

The general public is the buyer.

6. What types of scheme is the Sukanya Samriddhi Scheme?

Small Saving Scheme

7. What is the difference between mutual and hedge funds?

Mutual funds are professionally managed financial instruments that invest the money in different securities on behalf of investors. Hedge funds invest in both financial derivatives and/or publicly traded securities.

8. Why is a loan taken from the bank to purchase real estate?

To lease or sell to make profit on appreciated property price.

9. Name the two types of insurances?

Life Insurance and Non-life or general insurance

10. Which insurance product offers financial protection for 15-20 years?

Term Insurance

11. What is the benefit of taking an endowment policy?

It offers the dual benefit of investment and insurance.

12. What are the two benefits of a Whole Life Insurance?

It offers the dual benefit of investment and insurance

13. Which policy covers loss or damage of goods during transit?

Marine Insurance

14. After what duration is the income tax levied?

One financial year

15. What is long term capital gain tax?

It is the tax payable for investments held for more than 36 months.

16. Name the tax that is added while buying shares?

Securities Transaction Tax

17. What is the source of corporate tax?

The revenue earned by a company.

18. Name the tax whose amount is decided by the state?

VAT or Value Added Tax

19. You have bought a T.V. What tax will you pay?

Sales Tax

20. What is the difference between custom duty and OCTROI?

Custom duty is the charges payable when importing or purchasing goods from another country. OCTROI is levied on goods that cross borders within India.

UNIT 5.3.5: Online Banking, NEFT, RTGS, etc.

Unit Objective



At the end of this unit, participants will be able to:

- Discuss the uses of online banking
- Discuss the main types of electronic funds transfer

Resources to be Used



- Participant Handbook
- Computer System with internet connection
- Debit card

Ask



- When was the last time you visited a bank?
- How do you pay your bill for electricity and telephone?
- Have you ever tried to transfer money from one bank account to another bank account using the online banking facility?

Say



- Most of us lead a busy life. Time has become more important than money. In this busy schedule, no one has time to stand in bank queues. That's where Online Banking comes in. Online banking or internet banking means accessing your bank account and carrying out financial transactions through the internet.
- Discuss "What is online banking?" from the Participant Handbook.
- There are various advantages of online banking:
 - o It saves time, as you need to visit the branch.
 - You can conduct your banking transactions safely and securely without leaving the comfort of your home.
 - Online Banking also gives you round the clock access.
 - Online Banking makes it possible for you to pay your bills electronically.



- Show them how they can use the internet banking.
- Use the computer system and show the demo videos on how to use internet banking provided on most banking sites. the computer system.
- Tell the class the various features of online banking:
 - Through their website set-up your online account.
 - O Choose a secure username and password.
 - Set-up your contact information.
 - Once your information is verified, you are good to go.
 - Once you enter the portal explore all the features and learn your way through the portal.

Say



- One of the biggest advantage that online banking offers, as discussed earlier, is
 transferring money from one account to another. This transaction is called electronic
 funds transfer. Electronic transfers are processed immediately with the transferred
 amount being deducted from one account and credited to the other in real time, thus
 saving time and effort involved in physically transferring a sum of money.
- Discuss "Electronic Funds Transfer" from the Participant Handbook.

Do



- Discuss how to transfer money from one account to another using online banking (NEFT/ RTGS, etc.).
- Illustrate with an example.

Summarize



- Close the discussion by summarizing the about online banking.
- Ask the participants if they have any questions related to what they have talked about so far.

UNIT 5.4: Preparing for Employment & Self-Employment

Key Learning Outcomes 🔮



At the end of this unit, you will be able to:

- 1. Discuss the steps to follow to prepare for an interview
- 2. Discuss the steps to create an effective Resume
- 3. Discuss the most frequently asked interview questions
- 4. Discuss how to answer the most frequently asked interview questions
- 5. Identify basic workplace terminology

UNIT 5.4.1: Interview Preparation: How to Prepare for an Interview?

Unit Objective



At the end of this unit, participants will be able to:

Discuss the steps to follow to prepare for an interview

Resources to be Used



Participant Handbook



- Have you ever attended an interview?
- How did you prepare before going for an interview?

Say



- An interview is a conversation between two or more people (the interviewer(s) and interviewee) where questions are asked by the interviewer to obtain information from the interviewee.
- It provides the employer with an opportunity to gather sufficient information about a candidate and help them select the ideal candidate.
- It also provides the interviewee with an opportunity to present their true potential to the employer, build confidence and help make a decision about the job by asking questions regarding designation, salary, perks, benefits, promotions, transfers, etc.
- Let's do an activity to understand how to prepare for interviews better.

Activity 1



Introducing Yourself

Do



- Select a participant and ask him/her to answer the following questions: "What can you tell me about yourself."
- Give the participant at least one minute to speak.
- Once he/she is done, ask the rest of the participant what they gathered about the participant who was providing information.
- Now repeat the exercise with five other participants.



- What information you should include when you are describing or introducing yourself in
- What information you should not include when you are describing or introducing yourself in an interview?



- Tell the participants that when an interviewer asks you to say something about yourself, he/she is not asking you to present your life history.
- Introduction should be short and crisp, and should present you in a positive light. It should include the following points:
 - Any work experience that you might have
 - A brief summary of your educational qualifications
 - Your strengths and achievements
 - Any special projects that you might have been part of
- The following topics should be avoided during an introduction:
 - Detailed description of your family (unless you are specifically asked to do so)
 - Too much information about your weaknesses
 - Information that is not true



- Congratulate each participant for sharing their points.
- Ask the audience to applaud for them.
- Ask de-brief questions to cull out the information from each group.
- Keep a check on time.

Activity 2



Planning the right attire

Do



Describe 2 individuals to the participants. One is wearing a casual t-shirt, jeans, and slippers. He has not combed his hair and neither has he trimmed or shaved his beard. The other individual is dressed formally with a shirt and pant, and is well-groomed. He has also worn formal shoes and a belt. Ask the participants which person would they prefer to hire in their organization and why?

Summarize



- Close the discussion by discussing 'how to prepare for an interview' as discussed in the Participant Handbook.
- You can add the following points to it:
 - Tell the participants to create a positive and good impression in an interview. It is important for them to prepare for an interview beforehand.
 - The interviewer analyses not only your technical knowledge in relation to the job, but also whether or not you are a fit for the organization.
 - Every employer looks at the whole package and not just one or two things in isolation. Therefore, the way you dress and the way you present yourself is also important along with your skills and talents.
 - o The participants will get only one chance to create a good first impression.

UNIT 5.4.2: Preparing an Effective Resume: How to Create an Effective Resume?

Unit Objective



At the end of this unit, participants will be able to:

Discuss the steps to create an effective Resume

Resources to be Used



- Participant Handbook
- **Blank Papers**
- Pens

Ask



- When preparing for an interview, what are the most important things that you need to
- What documents do you carry with you, when you go for an interview?
- What is a resume?
- Why do you need a resume?

Sav



- Resume is not just a sheet of paper with your qualifications printed on it.
- It is a selling tool that will help the employer to see how and what you can contribute for company.
- Talk about the steps involved in creating an effective/attractive resume discussed in the Participant Handbook.
- Now let's prepare a resume to understand the process in a better way.

Do



- This is an individual activity.
- Give the details of the activity.
- Instruct them to read the activity carefully.
- The participant is expected to make an attractive resume based on the information provided.
- Give the class 25-30 minutes to study the case and create a resume.
- At the end of 30 minutes, the participants should exchange the resume with the person sitting next to him or her.
- Every participant will evaluate the resume prepared with their fellow participants.



- Do you think the candidate should apply for the job posting described in the advertisement?
- We have already discussed the steps involved in creating an effective/attractive resume.
- Now let's prepare a resume for the candidate details given in the activity.

Activity



Case Study Analysis

- In the first section of the activity, you are being given the information about a candidate who is applying for a particular job.
- In the second section, you are being given the detailed description of the job posting. Create a resume for the candidate to apply for the job posting.
- Use the information that has been provided about the candidate to create this resume

Candidate Details

Nipesh Singla was born on 20th April, 1988 in Chandigarh, India. He currently resides at 1XX7, Sector XX D, Chandigarh –160018. His mobile number is 988XXXXX01, and e-mail address is nxxxxxxxxxla@gmail.com. Nipesh attended middle and senior school at Government Boys Senior Secondary School, Sector 15, Chandigarh. He has been a very talented boy since school. He was fond of painting and watching old Hindi movies. As part of a school charity program, he volunteered at the children's hospital during his senior years.

In July 2007, he joined Westwood School of Hotel Management, Zirakpur to pursue a diploma course in Hotel Management and Catering. After completing this course, he joined XYZ Group of Hotels as a Housekeeping intern in June 2010 for six months. In this role, he was responsible for cleanliness and maintenance of one floor in the hotel. Taking advantage of his strong interpersonal skills, he also got opportunities to make housekeeping arrangements for corporate meetings. While pursuing education, he gained working knowledge of Microsoft Word, Excel, Access and PowerPoint.

Nipesh is detail-oriented, flexible and adaptable. He has successfully worked with a diverse work force. He gelled well with his peers, both in college and during his internship. After completing the internship, his objective has been to find a job opportunity where he can use his skills and experience. Backed by experience, he is confident about his skills as housekeeping assistant.

Job Posting

*Do you see yourself as a HOUSEKEEPING SUPERVISOR?

What's your passion? Whether you're into cricket, reading or hiking, at IHG we are interested in YOU. At IHG, we employ people who apply the same amount of care and passion to their jobs as they do in their hobbies people who put our guests at the heart of everything they do. And we're looking for more people like this to join our friendly and professional team.

THE LOCATION:

At the moment, we are looking for HOUSEKEEPING SUPERVISOR to join our youthful and dynamic team at Holiday Inn Amritsar, Ranjit Avenue in Amritsar, Punjab (India). Holiday Inn Amritsar is ideally located in Amritsar's commercial district on Ranjit Avenue with the world famous Golden Temple located only a short distance away. Sparkling chandeliers mark an incomparable arrival experience as you escape to the welcoming environment that is, Holiday Inn Amritsar. The fresh international brand to celebrate and explore Amritsar.

Salary: Negotiable

Industry: Travel / Hotels / Restaurants / Airlines / Railways

Functional Area: Hotels, Restaurants

Role Category: Housekeeping

Role: Housekeeping Executive/Assistant.

Desired Candidate Profile

Friendly, pleasant personality, Service - oriented.

You should ideally be Graduate/ Diploma holder in HM and at least 2 years of experience as a supervisor in good brand with good communication skills, English is a must.

In return we'll give you a competitive financial and benefits package. Hotel discounts worldwide are available as well as access to wide variety of discount schemes and the chance to work with a great team of people. Most importantly, we'll give you the room to be yourself.

*Please get in touch and tell us how you could bring your individual skills to IHG. Education-

UG: Any Graduate/Diploma holder

PG: Post Graduation Not Required

Say



 Now, let's share the resume with the fellow participant sitting next to you and evaluate each other's effort.



- Congratulate each participant for making their first attempt towards creating an effective resume.
- As a follow up activity, you can suggest them to prepare their own resume and show it to you the next day.

Summarize



- Close the discussion by showing some effective resume samples to the candidates.
- Ask the participants what they have learnt from this activity.
- Ask if they have any questions related to what they have talked about so far.

Notes for Facilitation



- Keep printed copies of the activity ready for the session.
- Put down the suggested format of the resume on the board while explaining the steps in preparing a resume.
- Do check the participants' resume and suggest necessary changes.
- Suggested example for the case presented:

Nipesh Singla

#1XX7, Sector XX-D

Chandigarh-160018

Mobile No: 91-988XXXXX01 E-mail: nxxxxxxxxxxla@gmail.com

Objective: Seeking an opportunity to use my interpersonal skills and experience to contribute to your company's growth, profitability and objectives.

Professional strengths:

- Proficient in housekeeping
- Experienced in and capable of working with a diverse work force
- Team player and friendly in nature
- Successful working in a multi-cultural environment
- Detail oriented, flexible, and adaptable
- Knowledge of Microsoft Word, Excel, Access and PowerPoint

Educational background

- Diploma in Hotel Management and Catering, Westwood School of Hotel Management,
 Zirakpur
- High School, Government Boys Senior Secondary School, Sector 15, Chandigarh

Professional internships:

- Housekeeping Intern, XYZ Group of Hotels, New Delhi (June 2010 August 2010)
 - o Responsible for cleanliness and maintenance of one floor in the hotel.
 - o Got opportunities to make housekeeping arrangements for corporate meetings.

Volunteer Work:

• Student volunteer at children's hospital in Chandigarh.

Nipesh Singla

UNIT 5.4.3: Interview FAQs

Unit Objective



At the end of this unit, participants will be able to:

- Discuss the most frequently asked interview questions
- Discuss how to answer the most frequently asked interview questions

Resources to be Used



Participant Handbook



- Tell the participants you will provide them with interview situation and questions and they have to try to answer them.
- Tell them you will also explain the different ways to approach these questions.

Do



- Divide the class in pairs and ask the participants to perform a role play.
- One partner will play the role of the interviewer while the other will play the role of the
- Tell them the interviewer can start the interview by asking the interviewee to introduce himself/herself.
- Call all the pairs one by one in front of the class to enact the role play.
- Follow the same pattern for all other situations.
- Time allotted for each situation is 8-10 minutes.
- Congratulate each participant for giving their input.
- Ask the class to applaud each time a team has completed their role play.
- Keep a check on time.

Role Play



Conduct a role play for the situation given.

Situation 1

- The interviewer will start by asking the interviewee a few generic questions such as:
 - What is your name?
 - Tell me something about yourself?
 - Can you tell me something about your family?

- Then, the interviewer will bluntly ask the following questions:
 - O How do you explain this huge time gap in your resume?
 - O What is the reason for this?
 - O Weren't you looking for a job or is it that no one selected you?



De-brief:

- When you put information on your resume, you should be prepared to answer any questions about it.
- Be present and focused on the questions being asked to you.
- One way of tackling the blunt questions is to tell the interviewer you did not come
 across an opportunity where you were sufficiently satisfied with both the remuneration
 offered as well as the profile. Therefore, you waited for the rig ht opportunity to come
 along while looking for an ideal job.

Role Play



Conduct a role play for the situation given.

Role Play - Situation 2

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - o Tell me something about yourself?
 - o Can you tell me something about your family?
- Then, at the end of the interview, ask the interviewee:
 - There are over 200 people who have applied for this job, some with excellent work experience. Why should I hire you?

Say



De-brief:

- There is nothing wrong with stating your strengths and achievements. However, do not come across as arrogant or too boastful.
- You need show the interviewee that you have unique skills or talents to contribute to the company. The interviewer needs to know how you stand apart from the rest of the crowd.
- Tell the interviewer you are looking forward to working with the company and that you are a hard-working individual.

Role Play



Conduct a role play for the situation given.

Role Play - Situation 3

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - Tell me something about yourself?
 - o Can you tell me something about your family?
- Then, lean forward, clasp your hands on the table and in a soft voice ask the interviewee:
 - Did you ever experience any neglect or disregard from your previous office? In other words, did you ever suffer because your office or team displayed favouritism?



De-brief:

- Keep this in mind: Do not criticize anyone during an interview.
- You are free to express your opinion, however, your language, answers, body language, and the tone of your voice should remain constructive and neutral.
- Since criticism will show you in negative light, you should keep your answers honest yet diplomatic.
- You can tackle such questions by saying, "I got along well with most of my faculty and

Role Play



Conduct a role play for the situation given.

Role Play - Situation 4

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - o Tell me something about yourself?
 - o Can you tell me something about your family?
- Then very bluntly ask the interviewee:
 - O How long do you plan to stay with this company if you are selected?
- After the candidate responds, ask sarcastically:
 - O Do you seriously mean that?

Sav



De-brief:

- Don't provide unreal and idealistic answers.
- Your answers should be honest yet diplomatic. In a situation like this, the interviewer does not expect you to provide a specific timeline.

You can say something like, "I would like to stay with the company as long as I can
contribute constructively and develop as an employee, within the organization,
professionally and financially."

Role Play



Conduct a role play for the situation given.

Role Play - Situation 5

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - o Tell me something about yourself?
 - o Can you tell me something about your family?
- Ask him/her how important he/she thinks it is to be punctual in the corporate world.
- After he/she answers, look up sternly at the interviewee and in a crisp voice, say:
 - You were late for this interview by 10 minutes. That surely does not seem to be in line with what you just said?

Say



De-brief:

- Politely apologize for being late.
- You can add something such as, "I assure you this is not a habit". All your future actions should be in line with this statement.
- Avoid giving any excuses.
- You might feel obligated to provide a justification f or your tardiness, but the interviewer is not interested in that.
- Do not over apologize. Once this response is out of the way, turn your focus back to the interview.

Role Play



Conduct a role play for the situation given.

Role Play - Situation 6

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - o Tell me something about yourself?
 - o Can you tell me something about your family?
- After asking a few academic or job-related questions, ask the interviewee:
 - o If you get this job, what salary package do you expect us to give you?



De-brief:

• If there is no way for you to avoid this question, respond to the interviewer by providing a reasonable and well-thought out salary range.

Role Play



Conduct a role play for the situation given.

Role Play – Situation 7

- The interviewer will start by asking the interviewee a few generic questions such as:
 - O What is your name?
 - o Tell me something about yourself?
 - o Can you tell me something about your family?
- Then, bringing the interview to a close, ask the interviewee:
 - O Do you have any questions for me?

Say



De-brief:

- Ask relevant questions.
- Don't bombard the interviewer with questions.
- If you have questions about the result of the interview, you can limit your questions to 1 or 2. Keep them short and relevant like:
 - O When will I be informed about the results of the interview?
 - O What are the working hours?
 - O Will the job require me to travel?

Explain



- Tell the participants to be prepared for answering different types of questions in an interview
- Stay calm and focused, and take a moment to think about how you should respond. Always maintain a confident tone.
- Even if you don't intend to, your body language conveys your level of discomfort with a particular question.
- Try to keep your actions, tone, and gestures neutral.
- Maintain your composure while answering personal question.



- Tell all the participants to form pairs again.
- Tell them to use the following list of frequently asked interview questions to conduct mock interviews.
- They will use all or some of these questions to conduct mock interviews with their partners.
- One partner will play the role of the interviewer while the other will play the role of the interviewee.
- After they are through asking and answering the questions, the roles will be reversed.
- The same list of questions will be used again.
- After each mock interview ask the interviewer to provide feedback and clear any doubts that may arise.
- Time allotted for each situation is 30-35 minutes.

Activity



Mock Interview Questions

Mock Interview Questions

Tell me something about your family.

What qualities would you look for in a Manager or a Supervisor?

Why did you apply for this job?

What do you know about this company?

How do you deal with criticism?

How do you plan to strike a good work-life balance?

Where do you see yourself five years from now?

Have you applied for jobs in other companies?

What kind of salary do you expect from this job?

Do you have any questions for me?

Summarize



- Close the discussion by discussing the questions in the both activities.
- Ask the participants what they have learned from this activity.
- Ask if they have any questions related to what they have talked about so far.

UNIT 5.4.4: Work Readiness – Terms and Terminology

Unit Objective 6



At the end of this unit, participants will be able to:

Identify basic workplace terminology

Resources to be Used



- Participant Handbook
- Chart papers
- Blank sheets of paper
- Pens

Ask



- What do you understand by workplace terminology?
- Are offer letter and contract of employment the same?



Let's start this unit with an activity.

Team Activity



Workplace terminology

• This is a group activity conducted in three parts.

Part 1

Sheila received a call from the recruiter of MND Company. Before she is recruited by the company, think of the recruitment process she will have to go through. Start from the telephone call to signing her letter of acceptance. Write down all the words that come to your mind.

Activity De-brief

- Have the participants read out the words they have written
- Encourage all the participants to participate in the activity



- Divide the class into small groups of 4 or 6.
- Instruct the participants that they will be doing a brainstorming activity.
- Give them one chart paper each. Tell them to divide the chart in two parts.
- Instruct them that they have to use one half of the chart paper now. The other half will be used later.
- The participants have to write all the words that come to their mind related to the recruitment process.
- Give them 10 minutes to do the activity.
- Tell them that there are no right or wrong answers.
- Keep a track of the time.

Say



- You all know quite a few words related to the terms used in the office.
- Let us talk about some new terms that have been missed out.
- Discuss "Work Readiness Terms and Terminology" with the participants as given in the Participant Handbook.

Ask



- Why is it important to know the workplace terms?
- How do they help?
- Can the words be categorised further?

Say



Let's now continue the activity.

Team Activity



Terms and Terminology

• This is again a group activity. The members of the group remain the same as in Activity 1.

Part 2

• With the help of the new terms you have learned, make a flow chart of the hiring process of MND Company.

Activity De-brief

• Ask the groups to share the flow charts and the new terms they added while preparing the flow chart.



- Instruct the participants that they have to use the 2nd half of the same chart they had used before.
- Using the new terminology and the terms they had previously written on the chart, they
 have to make a flow chart of the hiring process of the MND Company.
- Give them 10 minutes for this activity.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Say



• Let's go ahead with the activity.

Team Activity



Terms and Terminology

• The activity continues with the same group members.

Part 3

Sheila now works for the MND Company. She is not aware of the company culture and policies. She goes to the HR Department to get her doubts clarified. Can you think of the terms for which she wants clarity? Make a list of those words.

Activity De-brief

 Ask the groups to share their list of words. Some of the words are benefits, comp. time, deduction, employee training, holidays, lay-off, leave, maternity leave, mentor, notice, paternity leave, and time sheet.

Do



- Instruct the participants to identify the key terms an employee of a company should know. They can use the same chart paper for this activity.
- Give them 5 minutes for this activity.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Summarize



 Note: You can either summarize the key points of the unit or have a role play where an employee has just joined a company and the HR Manager explains the terms of employment.

UNIT 5.5: Understanding Entrepreneurship

Key Learning Outcomes



At the end of this unit, you will be able to:

- 1. Discuss the concept of entrepreneurship
- 2. Discuss the importance of entrepreneurship
- 3. Describe the characteristics of an entrepreneur
- 4. Describe the different types of enterprises
- 5. List the qualities of an effective leader
- 6. Discuss the benefits of effective leadership
- 7. List the traits of an effective team
- 8. Discuss the importance of listening effectively
- 9. Discuss how to listen effectively
- 10. Discuss the importance of speaking effectively
- 11. Discuss how to speak effectively
- 12. Discuss how to solve problems
- 13. List important problem-solving traits
- 14. Discuss ways to assess problem solving skills
- 15. Discuss the importance of negotiation
- 16. Discuss how to negotiate
- 17. Discuss how to identify new business opportunities
- 18. Discuss how to identify business opportunities within your business
- 19. Explain the meaning of entrepreneur
- 20. Describe the different types of entrepreneurs
- 21. List the characteristics of entrepreneurs
- 22. Recall entrepreneur success stories
- 23. Discuss the entrepreneurial process
- 24. Describe the entrepreneurship ecosystem
- 25. Discuss the purpose of the Make in India campaign
- 26. Discuss key schemes to promote entrepreneurs
- 27. Discuss the relationship between entrepreneurship and risk appetite
- 28. Discuss the relationship between entrepreneurship and resilience
- 29. Describe the characteristics of a resilient entrepreneur
- 30. Discuss how to deal with failure

UNIT 5.5.1: Concept Introduction (Characteristic of an Entrepreneur, types of firms/ types of enterprises)

Unit Objectives



At the end of this unit, the participants will be able to:

- Discuss the concept of entrepreneurship
- Discuss the importance of entrepreneurship
- Discuss the characteristics of an entrepreneur
- Describe the different types of enterprises

Resources to be Used



Participant Handbook



Let's start this session with some interesting questions about Indian entrepreneurs.

Team Activity



Quiz Questions

Who is the founder of Reliance Industries? Dhirubhai Ambani

Who is the Chairman of Wipro Limited?

Azim Premji

3. Who launched e-commerce website Flipkart? Sachin Bansal and Binny Bansal

Who is the founder of Paytm?

Vijay Shekhar Sharma

Who is CEO of OLA Cabs? **Bhavish Aggarwal**

6. Who is the founder of Jugnoo? Samar Singla (autorickshaw aggregator)

7. Who is the founder of OYO Rooms? Bhavish Aggarwal



- Tell them that you will ask them few questions about a few entrepreneurs.
- Divide the class in to two groups.
- In turns ask the quiz questions to the groups.
- If the answer is incorrect pass the question to the other group.
- Share the answer if the groups are not able to answer.
- Congratulate the participants who answered correctly.

Ask ask



- What do you understand by entrepreneurs?
- What is the importance of entrepreneurship in today's scenario?
- What do you think are the characteristics of successful entrepreneurs?
- What are different types of enterprises that an entrepreneur in India can own and run?



- Talk about entrepreneurs, importance of entrepreneurship, characteristics of successful entrepreneurs, and different types of enterprises in India as discussed in the Participant Handbook.
- Tell the participants, stories of successful Indian entrepreneurs- their struggles, the moments of heartbreak, the perseverance and triumph.
- Ask them if they know of any such entrepreneur.

Summarize



• Close the discussion by summarizing about the opportunities for entrepreneurs in India.

Notes for Facilitation



- Check out different Government schemes for small entrepreneurs. Share the information with the participants.
- You can tell them about the government websites like Start Up India, mudra.org.in etc.
- Discuss about various schemes and policies by the Government of India for entrepreneurs.

UNIT 5.5.2: Leadership and Teamwork

Unit Objectives



At the end of this unit, participants will be able to:

- List the qualities of an effective leader
- Discuss the benefits of effective leadership
- List the traits of an effective team

Resources to be Used



- Participant Handbook
- Blank sheets of paper
- Pens

Do



- Show the picture given below to the class.
- Ask them to quickly write on a piece of paper what comes to their mind after seeing the
- Now ask them, "What do you understand from this picture?"
- Encourage participants to share their thoughts.





Fig 5.5.1: Sharing thoughts



- This picture depicts the qualities of a leader and the difference between a leader and a
- A boss focuses on structure and inspires fear whereas a leader follows vision and generates enthusiasm.
- A boss blames employee for the breakdown whereas a leader fixes breakdown.
- A boss depends on authority whereas a leader depends on goodwill.
- A boss says "I" and a leader says "We."
- A boss drives employee whereas a leader coaches them.
- A boss takes credit whereas a leader gives credit.



Talk about leadership and leadership qualities for an entrepreneur as discussed in the Participant Handbook.

Ask lask



Why is it important for a leader to be effective? How does it help the organization?

Sav



- Let us discuss benefits of effective leadership as discussed in the Participant Handbook.
- "Out-of-the-box thinking" is one of the new leadership styles. It means thinking differently and from a new perspective.

Ask ask



Do you consider yourself a team player?

Team Activity



Long Chain

This is a group activity.

Do



- Divide the class into 2 teams.
- Ask each team to create a chain using materials they have in class such as shoe laces, belts, paper, handkerchief, ribbons, etc.
- The team that creates the longest chain wins the game.
- Observe if the participants are interacting with their team or working in isolation.
- Share your observations with the class.



De-brief:

- What did the winning team do differently?
- Who was responsible for the winning team's success?
- How does this activity explain the role of teamwork in entrepreneurial success?

Say



- Tell the class that both the teams performed well.
- Discuss that the objective of this activity was to open communication channels and how this has been achieved.
- The participants should aim to keep the communication channels open when interacting with their peers and team members.
- It will set the pace and enthusiasm required for all the ensuing teamwork activities.
- Talk about teamwork and importance of teamwork in entrepreneurial success as discussed in the Participant Handbook.

Summarize



- Close the discussion by summarizing about the importance of teamwork for employees.
 - o Teamwork helps in reducing stress for the employees.
 - Teamwork helps employers in generating more number of solutions to a problem and developing improved communication amongst employees.
- Ask the participants what they have learned from these exercises.
- Ask if they have any questions related to what they have talked about so far.

UNIT 5.5.3: Communication Skills: Listening & Speaking: The Importance of Listening Effectively

Unit Objectives



At the end of this unit, the participants will be able to:

- Discuss the importance of listening effectively
- Discuss how to listen effectively
- Discuss the importance of speaking effectively
- Discuss how to speak effectively

Resources to be Used



Participant Handbook

Activity



Activity - Chinese Whisper

Step 1: Form a circle.

Step 2: Start a whisper chain. Any one participant will whisper a message into his/her neighbour's ear. No one else must hear the message. The message can be serious or downright si.

Step 3: The next person who first heard the message should whisper the message very quickly to the person sitting next to them.

Step 4: The game goes on until the last person says whatever they heard out loud and the first person reveals the real message.

Compare them and have a great laugh!

Ask lask



De-brief questions:

- Was the original message the same as the message that is communicated at the end of the game?
- Why do you think there was a difference in the messages?



- No, the original message was not same at the end of game.
- The barriers to communication like language, disturbance and noise, poor listening skills, boredom, poor speaking skills, etc. are the potential reasons this happens.

- There are various aspects to communication. Speaking skills and listening skills are two
 major components to any communication. There is always some room for improvement
 in the way we communicate.
- It is important to accept the reality of miscommunication and work to minimise its negative impacts.



- Communication is a two-way process where people exchange information or express their thoughts and feelings
- It involves effective speaking and effective listening.
- If I go to the store to get bread, I exchange money for the bread. I give something and get something in return.
- Communication takes place in the same manner. You have to provide an d receive information for communication to take place.

Ask



- How often do you hear these statements?
 - o "You're not listening to me!"
 - "Why don't you let me finish what I'm saying?"
 - o "You just don't understand!"
- What do you think the other person is trying to convey to you through these sentences?
- We will not talk about the importance of listening effectively as discussed in the Participant Handbook.

Say



• Let's play a game to understand effective listening process better.

Do



- This is a class activity.
- The participants need to answer the questions they hear.
- Instruct them to listen carefully.
- You will read it at a stretch and if need be repeat it once more.
- Tell the participants to raise their hand if they know the answer to the question asked.
- Keep a check on time.

Activity



Riddles:

Is there any law against a man marrying his widow's sister?

If you went to bed at eight o'clock at night and set the clock's alarm to ring at nine o'clock, how many hours of sleep would you get?

Do they have a 26th of January in England?

If you had only one match and entered a dark room that had a kerosene lamp, oil heater, and a wood stove, what would you light first?

The Delhi Daredevils and the Chennai Super Kings play five IPL matches. Each wins three matches. No match was a tie or dispute. How is this possible?

There was an airplane crash. Every single person died, but two people survived. How is this possible?

If an airplane crashes on the border of two countries, would unidentified survivors be buried in the country they were travelling to or the country they were travelling from?

A man builds an ordinary house with four sides except that each side has a southern exposure. A bear comes to the door and rings the doorbell. What is the colour of the bear?

Answers:

There's no law against a man marrying his widow's sister, but it would be the neatest trick in the book since to have a widow, the man would have to be dead.

You'd get one hour's sleep since alarm clocks do not know the difference between morning and night.

Oh, yes. They have a 26th of January in England. They also have a 27th, a 28th, and so on.

First of all, you would light the match.

Who said the Delhi Daredevils and the Chennai Super Kings were playing against each other in those games?

Every SINGLE person died, but those two were married.

You can't bury survivors under any law especially if they still have enough strength to object.

The bear that rang the doorbell would have to be a white bear. The only place you could build a house with four southern exposures is at the North Pole where every direction is in South.

Ask



De-brief question:

- What were the barriers that came into your way of listening?
- How can you overcome barriers to listening?



- There is a difference between hearing and listening.
- If you don't listen properly, the message may be misunderstood.
- Be open-minded while listening to someone.
- It is important to listen effectively and carefully without making assumptions.

Activity



Elevator Pitch:

You are in the lift of a hotel and you bumped into your former client who is a famous businessman. He has financed a lot of small business ventures and can finance your new start-up too. After exchanging pleasantries, he asks you what your new company does. You open your mouth, and then pause. Where do you even begin?

Then, as you try to organize your thoughts, his meeting is called, and he is on his way. If you would been better prepared, you're sure that he would have stayed long enough to schedule a meeting with you too.

If you were given another chance, what would you have said to this person?

Do



- Start off the task by providing a beginning sentence to get the story started, and then go around the classroom getting each one to add a new sentence to keep the story going.
- This task should be done spontaneously allowing only a little time to think (30 seconds).
- For example: There was once a student who was looking for a job after graduation.

Notes for Facilitation



- Tell the participants to follow these steps to create a great pitch, but bear in mind that you'll need to vary your approach depending on what your pitch is about.
 - 1. **Identify Your Goal:** Start by thinking about the objective of your pitch. For instance, do you want to tell the potential clients about your organization? Do you have a great new product idea that you want to pitch to an executive or do you want a simple and engaging speech to explain what you do for a living?
 - 2. **Explain What You Do:** Start your pitch by describing what your organization does. Focus on the problems that you solve and how you help people. Ask yourself this question as you start writing: what do you want your audience to remember most about you? Keep in mind that your pitch should excite you first. After all, if you don't get excited about what you're saying neither will your audience. People may not remember everything that you say, but they will likely remember your enthusiasm.
 - 3. **Communicate Your USP:** Your elevator pitch also needs to communicate your unique selling proposition or USP. Identify what makes you, your organization or your idea unique. You'll want to communicate your USP after you've talked about what you do.

- 4. **Engage with a Question:** After you communicate your USP, you need to engage your audience. To do this, prepare open-ended questions (questions that can't be answered with a "yes" or "no" answer) to involve them in the conversation. Make sure that you're able to answer any questions that he or she may have.
- 5. **Put it all Together:** When you've completed each section of your pitch, put it all together. Then, read it aloud and use a stopwatch to time how long it takes. It should be no longer than 20-30 seconds. Remember, the shorter it is, the better! **Example:**

Here's how your pitch could come together:

- "My company deals with cloth retail online business and we use various e-commerce platforms to sell our products. This means that you can do shopping with ease and spend time on other important tasks. Unlike other similar companies, we have a strong feedback mechanism to find out exactly what people need. This means that, on average, 95 percent of our clients are happy with our products. So, how can you help us in creating our own web portal?
- 6. **Practice:** Like anything else, practice makes perfect. Remember, how you say it is just as important as what you say. If you don't practice, it's likely that you'll talk too fast, sound unnatural or forget important elements of your pitch. Set a goal to practice your pitch regularly. The more you practice, the more natural your pitch will become. Practice in front of a mirror or in front of colleagues until the pitch feels natural.

Summarize



 Close the discussion by summarizing how to speak effectively as discussed in the Participant Handbook.

UNIT 5.5.4: Problem Solving & Negotiation Skills

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss how to solve problems
- List the important problem-solving traits
- Discuss ways to assess problem solving skills
- Discuss the importance of negotiation
- Discuss how to negotiate

Resources to be Used



Participant Handbook



- What is a 'problem'?
- What do you think are the problems you may face in the process of becoming a successful entrepreneur?



- Discuss the definition of problem as given in the Participant Handbook.
- In a hurdle race the hurdles are the obstacles on the way to reach your goal.
- Similarly, obstacles are the hurdles you may face while rea ching your goal i.e. to set-up your own business.
- Your goal will be to reach the finishing line after crossing these hurdles.

Ask ask



- What do you do when you face a problem?
- How do you resolve it? You can pick examples from the question asked previously 'the problems they are likely to face in the process of becoming a successful entrepreneur'.



Discuss how to solve problems as given in the Participant Handbook.

Team Activity



- This is a group activity.
- The groups will solve the problem and come up with the best solution in each case.

- 1. Unable to arrange for some extra finance for setting up a beauty parlour. The loan sanctioned and disbursed is not enough. You have tried all your contacts, friends and relatives. But unable to manage the extra amount. Bank will not sanction more amount as you have used up the complete sanction limit.
- 2. You have rented a space for your business and all arrangements are done. You will be operating from the office space rented in two days. Now the owner comes up to you and says he wants to sell the place and wants you to vacate in 15 days.
- 3. You have just set up your business and need extra human resource. You have tried invieing a few also tied up with an agency for getting the right candidate. But you are unable to get the right candidate. If the candidate is good, you cannot offer the salary demanded. If the candidate agrees to the salary, he/she has other demands like working hours to be reduced, leaves etc. which may not work for your set up.

Do



- Divide the class into three groups. Give one scenario to each group.
- Explain the purpose and duration of the activity.
- Ask the groups to build on the scenario and present their solution as a role play.

Say



De-brief questions:

- 1. What was the problem?
- 2. Is there any other alternative solution?
- 3. Is this the best solution presented?

Ask lask



Try to think of some people around you who are able to solve problems very easily. Even you or your friends might be approaching them when there is a problem. What qualities do they have? What personality traits do such people possess?



Discuss the important traits for problem-solving as given in the Participant Handbook.

Ask (ask)



- In order to build a successful organization, you need to hire people who possess good problem-solving skills.
- How would you assess the level of problem solving skills of potential candidates before hiring them?



• Discuss how to assess for problem-solving skills as given in the Participant Handbook.

Summarize



- Ask the participants the things that they have learnt so far.
- Ask if they have any questions related to what they have talked about so far.
- · Summarize the discussion on problem solving.

Activity



• The activity is to organise an election event. Select three volunteers from the group. They have to give a speech on their election manifesto to the class. They have to negotiate with the fellow participants and convince them to vote for them. The best negotiator will win the election.

Do



- Ask three participants to volunteer for the activity.
- Explain the purpose and duration of the activity.
- Set guidelines pertaining to discipline and expected tasks.

Δsk



- Out of the three contestants, whom would you support? Why? What did they say or do which convinced you to make your decision?
- Have you ever tried to negotiate in your personal or professional life?
- Ask the class to share some of their experiences where they have been able to strike a deal by negotiating.

Say



• Discuss "What is Negotiation?" as given in the Participant Handbook.

Δsk



• Why is it important to negotiate? As an entrepreneur, where do you think that negotiation skills will be needed?

Say



• Discuss the importance of negotiation while starting a business as given in the Participant Handbook.



Discuss the important steps to negotiate as given in the Participant Handbook.

Role Play



- Conduct a role play activity.
- Ask the participants to assemble together.
- Explain the purpose and duration of the activity.
- Set guidelines pertaining to discipline and expected tasks.

Do



- Divide them into groups of four (4) (depending on the batch size).
- Give them the hand-outs for role play scenarios.
- Two groups to be given scenarios on problem solving.
- Other two groups to be given scenarios on negotiation.
- The groups will build on the scenarios and prepare for the role play.
- Give the groups atleast 5 mins to discuss and be ready with the role play.
- Invite each group one by one to come and present their role play.

Problem solving Scenario 1

Avinash has a Mobile Repair Store in Allahabad. His outlet is one of the most popular one in the vicinity and he has great rapport with his customers. He is always well-dressed, jovial and full of energy.

It's around 11 AM, when a customer barges in to the shop and starts shouting at Avinash for giving her back the instrument which is still not working. The screen of her mobile is also cracked from one side. Avinash remembered thoroughly checking the handset before handing it over to the customer. The customer threatens to sue the company and to go to Consumer Court for cheating her.

Problem solving Scenario 2

You are running a successful small scale business, Shreeji Aggarbattis,. Your staff members do door to door selling and organise marketing campaigns in local markets. Your brand has established it's name in last few years.

Recently, lot of customers have been coming to you and lodging complaints that your staff members indulge in malpractices. Few of them informed you that a staff member engaged them in a friendly conversation. In the meanwhile, the other gave them lesser packets of aggarbattis than they paid for.

Another set of customers lodged complaint about the misconduct and rude behaviour of a particular staff member. You often hear from your customers that the orders don't get delivered on time or wrong products get delivered. You have already been struggling with shortage of staff and such complaints are a serious concern as it is hampering your brand image. What strategies will you adopt to solve this problem?

Negotiation Scenario 1

You have interviewed a prospective new employee who could be a key member of your new entrepreneurial venture. The new person is demanding a salary that is 20% higher than you thought based on your business

plan. Finances are tight, yet you believe this person could make a significant impact on future profits. If you paid the required salary for the new person, then you would have to restructure your entire business plan. You've been searching for an individual with this skill level for three months. to the candidate is waiting for your response. Now you have to call him in to make the final negotiations.

Negotiation Scenario 2

You are a young entrepreneur who has just registered his start up project and applied for a bank loan accordingly. You receive a letter saying that your loan application has been rejected as your start up idea did not appeal to the bank and they think that it is not a revenue generating model. You have taken an appointment to meet the manager and show your negotiation skills to get your loan approved.

Notes for Facilitation



Facilitating Role Plays

Preparing for the activity

- 1. Carefully review the details of the scenario and the character descriptions.
- 2. Become familiar with the key issues being addressed in the scenario.
- 3. Study the provided material so that you are ready to address issues related to the situations depicted in the role-plays.
- 4. Anticipate and know how to address issues participants might raise during the activity.

Conducting the activity

- 1. Introduce the activity. Emphasize that role-playing provides participants with an opportunity to apply their new knowledge, skills, and tools in situations that simulate actual interactions with customers.
- 2. Ask participants to form pairs. Direct the members of each group to choose who will play the roles. Remind the groups that each participant should be given the opportunity to play/practice the different roles.
- 3. Conduct a demonstration so that participants become familiar with the expectations related to the roles and support materials.
- 4. Give the pairs/groups 10 to 15 minutes to conduct the role-play (depending on the duration of the session).
- 5. After all the groups have finished with the role-play, conduct a debriefing session on each role-play.
- Ask the groups to take five minutes to talk about what happened during the role-play. The groups should discuss the questions given in the debriefing for each role-play.
- 7. Encourage participants to provide constructive criticism during their discussions.

Summarize



• Wrap the unit up after summarizing the key points and answering questions.

UNIT 5.5.5: Business Opportunity Identification: **Entrepreneurs and Opportunities**

Unit Objectives



At the end of this unit, the participants will be able to:

- Discuss how to identify new business opportunities
- Discuss how to identify business opportunities within their business

Resources to be Used



- Participant Handbook
- Blank sheets of paper
- Pens

Ask ask



- How does an entrepreneur identify an opportunity?
- What do you think are the common queries or concerns faced by entrepreneurs?
- How can you identify new business opportunity?

Say



- Let's talk about opportunity, common queries or concerns faced by entrepreneurs, idea as an opportunity, factors to consider when looking for opportunities, ways to identify new business, and opportunity analysis as discussed in Participant Handbook.
- Let's do an activity to understand ways to identify business opportunities within your business.

Do



- Tell the class that this is an individual activity.
- Tell the participants to create a matrix on their notebooks.
- There will be four boxes in your matrix.
- Strength, Weakness, Opportunity and Threats will be the four headings of the matrix. This is called the SWOT matrix.
- Read out the questions to them and tell the participants they need to answer the questions asked in each matrix.
- Tell them they can also use their own understanding of themselves to fill the SWOT matrix.

Activity



Do your SWOT analysis

Strength

What are your strengths?

What unique capabilities do you possess?

What do you do better than others?

What do others perceive as your strengths?

Opportunity

What trends may positively impact you?

What opportunities are available to you?

Weakness

What are your weaknesses?

What do your competitors do better than you?

Threat

Do you have solid financial support?

What trends may negatively impact you?



- Congratulate everyone for the class activity.
- Ask the audience to applaud for themselves.
- Allot the participants sufficient time to complete this activity, but do keep a check on
- Ask de-brief questions to cull out information from the participants.

Ask ask



De-brief questions:

- What are your weaknesses according to your SWOT analysis?
- Do you think you can change your weakness into strength? How?
- Do you think you can work on your threats? How?

Summarize



- Close the discussion by summarizing ways to identify business opportunities within your business.
- Ask the participants what they have learned from this exercise.
- Ask if they have any questions related to what they have talked about so far.

UNIT 5.5.6: Entrepreneurship Support Eco-System

Unit Objectives



At the end of this unit, participants will be able to:

- Explain the meaning of entrepreneur
- Describe the different types of entrepreneurs
- List the characteristics of entrepreneurs
- Recall entrepreneur success stories
- Discuss the entrepreneurial process
- Describe the entrepreneurship ecosystem
- Discuss the purpose of the 'Make in India' campaign
- Discuss the key schemes to promote entrepreneurs

Resources to be Used



- Participant Handbook
- Chart papers
- Marker pens
- **Pencils**
- Colour pencils
- Scale
- Other requisite stationery material



- Do you think that entrepreneurs need support?
- What do you think is an eco-system?
- What do you think 'entrepreneurship support eco-system' means?



- Let's learn what entrepreneurship support eco-system means.
- Discuss 'Entrepreneurship Support Eco-System' as given in the Participant Handbook



- Can you define entrepreneurship support eco-system?
- What are the key domains of the support eco-system?



- Let's learn more about these domains by conducting an activity.
- You have to make a poster showing the components of the six main domains of entrepreneurship support eco-system.

Team Activity



Making a poster showing the entrepreneurship support eco-system.

Do



- Divide the class into groups of four or six.
- Hand out chart paper and coloured pens.
- Explain the purpose and duration of the activity.
- Go around checking the progress of each group.
- Set guidelines pertaining to discipline and expected tasks.

Activity De-brief

Ask each group to display their poster and explain the key domains of entrepreneurship support eco-system.

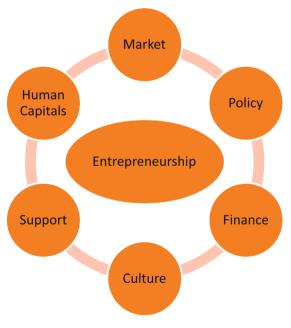


Fig 5.5.2: Key domains of entrepreneurship support eco-system



What kind of government support eco-system is available for entrepreneurs in India?



Discuss 'Make in India' campaign as given in the Participant Handbook.

Team Activity



Presentation on key schemes to promote entrepreneurs

Do



- Divide the class into pairs.
- Number each pair from 1-15.
- Assign a scheme, same as their group number, to each group.
- Ask them to read the scheme carefully and present it to the class.
- Explain the purpose and duration of the activity.
- Go around checking the progress of each group.
- Set guidelines pertaining to discipline and expected tasks.

Activity De-brief

• Ask each group to explain the scheme offered by government to promote entrepreneurs.

Summarize



• Summarize the unit by discussing the key points and answering questions the participants may have.

UNIT 5.5.7: Risk Appetite & Resilience

Unit Objectives 6



At the end of this unit, participants will be able to:

- Discuss the relationship between entrepreneurship and risk appetite
- Discuss the relationship between entrepreneurship and resilience
- Describe the characteristics of a resilient entrepreneur

Resources to be Used



- Participant Handbook
- Chart papers
- Blank sheets of paper
- Pens
- Marker pens

Ask ask



- Can you define risk or explain what constitutes a risk?
- What do you people mean when they say, "This may be a risky proposition"?
- What risks are they talking about?

Example



• Let's have a look at these two examples:

Rohit and his family were travelling by car from Delhi to Nainital. It was their second trip there. Rohit was familiar with the road. His friends told him that the highway after Rampur was in a bad condition. They advised him to take a shortcut and turn left from Moradabad and take the Kaladhungi road. This road is in a better condition.

Since he was going with his family, and did want to take the risk of getting lost, he left early. He took the Kaladhungi road and reached Nainital well in time.

Suresh and his family too were travelling by car from Delhi to Nainital. It was their second trip there. His friends too advised him to take a shortcut and turn left from Moradabad and take the Kaladhungi road as this road was in a better condition.

Suresh too decided to take the Kaladhungi road but he left Delhi in the afternoon. It was dark by the time he reached Kaladhungi, and he was sure that he was taking the correct turn. As it was late, he could not find anyone to give him directions. He ended up being in an unknown place that was scarcely inhabited.



- Let's see what type of risks Rohit and Suresh took.
- Discuss 'Risk Appetite and Resilience' with the participants as given in the Participant Handbook.

Say



• Let's learn more about risk appetite and resilience with the help of an activity.

Team Activity



Risk Appetite

- This is a group activity.
- In the previous unit, you read success stories of Mr Dhirubhai Ambani and Dr Karsanbhai Patel.
- Mr Ambani left his job and started his company Reliance with just Rs. 50,000/-.
- Dr Patel kept his job, went door-to-door to sell Nirma, and only when the brand started gaining popularity did he start his own company.
- What types of risk did both of them take?
- What risk factors, do you think, did they keep in mind before launching their company?
- Write the Risk Appetite Statement of both the companies.

Activity De-brief

- Who took a greater risk?
- What are the differences between the Risk Appetite Statement of both the companies?

Do



- Instruct the participants that this is group work.
- Divide the class into small groups of 4.
- Give each group a chart paper.
- Tell the participants that they have to evaluate the risks taken by Mr Dhirubhai Ambani and Dr Karsanbhai Patel.
- Give the participants 15 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Ask



- Do you think all entrepreneurial ventures are successful?
- What happens if the first venture is not successful?
- Should the entrepreneur stop when faced with challenges or face them?

Example



Let's have a look at the following example:

Vijay Shekhar Sharma is the founder of Paytm, which is a giant Indian e-commerce. He was born in a middle-class family in Uttar Pradesh. He started his first job at an MNC. He quit after six months and built a company One97 with his friends. As One97 grew bigger, it needed more money because it was running more servers, bigger teams, and had to pay royalty. At that time, the tech bubble popped and technology companies were running in losses. Finally, money ran out. So One97 took loans and then more loans at higher rates of interest, as high as 24 per cent, and became caught in a vicious cycle.

In 2014, Paytm was launched with online wallet services after which, the company enabled online payment transactions. The company got licenses from RBI in 2016 to launch India's first ever payment bank. Moreover, the main motive of Paytm was to transform India into a cashless economy.

After demonetization came into effect, Vijay Shekhar Sharma started promoting online and digital transactions to deal with the cash crunch. In fact, the service of the company's mobile wallet is accepted across India. The logo of Paytm is now popular almost everywhere from tea stalls to major companies.

Say



- Let's see what qualities made Vijay Shekhar Sharma a resilient entrepreneur.
- Discuss Entrepreneurship and Resilience with the participants as given in the Participant Handbook.

Say



• Let's learn more about entrepreneurship and resilience with the help of an activity.

Team Activity



Entrepreneurship and Resilience

- This is a group activity.
- Think of some entrepreneurship ventures that faced challenging times, but later resulted in success stories.
- Who is the founder of that company?
- · What challenging times did it face?
- How did it overcome those challenges?
- List the resilient characteristics of the entrepreneur.

Activity De-brief

- Each group to give their presentation.
- Why did you choose this company?
- What is the success story of the company?

Do



- Instruct the participants that this is group work.
- Divide the class into small groups of 4.
- Give each group a chart paper.
- Tell the participants that they have to think of an entrepreneur who faced challenging times, but eventually succeeded.
- Give the participants 15 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if t hey go beyond the given time limit.

Summarize



- You can summarize the key points of the unit.
- Ask the participants what they learned from the activities.
- Clarify any questions or doubts they might have.

UNIT 5.5.8: Success and Failures

Unit Objectives 6



At the end of this unit, participants will be able to:

Discuss how to deal with failure

Resources to be Used



Participant Handbook

Ask ask



- Have you heard the quote 'nothing is impossible'?
- What do you think it means?
- Do you think that all successful entrepreneurs became famous overnight or did they have to struggle or face failure before succeeding?

Example



Let's have a look at this example.

Shah Rukh Khan, also known as, SRK or King Khan is a force to reckon with. Did he achieve stardom overnight?

Shah Rukh Khan, who has seen many struggles in his life – he has slept on streets, struggled to support himself and his sister at a very young age, and lost his parents very early in life, which led to his sister seeking mental health support. Amidst all the chaos and challenges, he kept pushing himself, and today he stands tall as the 'Badshah of Bollywood'. Certainly, those years were not easy for him.

When he was young, he stood at Marine Drive and said, "I will rule this city one day". Failure was not just his companion during or before his stardom, it is still a substantial part of his life. Success does not come easy. What made him a star was his acceptance of failure and the urge to improve.

Say



- How do you define success and failure?
- What is fear?
- Discuss "success and failure" with the participants as given in the Participant Handbook.



- Have you felt or experienced fear?
- What led you to feel that emotion?
- How did you handle it?



Let's learn the about success and failure with the help of an activity.

Team Activity



- Divide the class into groups of four.
- Instruct them to think of one scenario where they have to interview a successful entrepreneur.
- Explain the purpose and duration of the activity.
- Set guidelines pertaining to discipline and expected tasks.
- They have to choose one person from the group as the interviewee and one as the interviewer.
- Go around and make sure they have understood what is to be done and are discussing the roles properly.
- Check that everyone understands their role. Give clarifications if needed. Give the participants about 5 minutes to discuss and decide their roles.
- Ask the groups to stop the discussion as soon as the time is over.
- Invite each group one by one to come and present their interview as a role play.

Notes for Facilitation



Facilitating Role Plays

Preparing for the activity

- 1. Carefully review the details of the scenario and the character descriptions.
- Become familiar with the key issues being addressed in the scenario.
- 3. Study the provided material so that you are ready to address issues related to the situations depicted in the role plays.
- 4. Anticipate potential questions that might be raised by the participants and be ready to address them.

Conducting the activity

1. Introduce the activity. Emphasize that role playing provides participants with an opportunity to apply their new knowledge, skills, and tools in situations that simulate actual interactions with customers.

- 2. Ask participants to form pairs. Direct the members of each group to choose who will play the roles. Remind the groups that each participant should be given the opportunity to play/practice the different roles.
- 3. Conduct a demonstration so that participants become familiar with the expectations related to the roles and support materials.
- 4. To maintain spontaneity of the interactions during the role play, ask the participants not to discuss the details of their roles prior to the role play.
- 5. Give the pairs 15-20 minutes to conduct the role play.
- 6. Circulate among the groups to answer any questions that may arise and provide guidance as needed.
- 7. After all the pairs have finished with the role play, conduct a de -briefing session on each role play.
- 8. Ask the groups to take five minutes to talk about what happened during the role play. The groups should discuss the questions given in the de-briefing for each role play. Encourage participants to provide constructive criticism during their discussions.
- 9. Conclude the activity by asking participants to think about whether and how they might use scripted role plays in their real life.

Summarize



• Wrap the unit up after summarizing the key points and answering questions.

UNIT 5.6: Preparing to be an Entrepreneur

Key Learning Outcomes 💆



At the end of this unit, you will be able to:

- 1. Discuss how market research is carried out
- 2. Describe the 4 Ps of marketing
- 3. Discuss the importance of idea generation
- 4. Recall basic business terminology
- 5. Discuss the need for CRM
- 6. Discuss the benefits of CRM
- 7. Discuss the need for networking
- 8. Discuss the benefits of networking
- 9. Discuss the importance of setting goals
- 10. Differentiate between short-term, medium-term and long-term goals
- 11. Discuss how to write a business plan
- 12. Explain the financial planning process
- 13. Discuss ways to manage your risk
- 14. Describe the procedure and formalities for applying for bank finance
- 15. Discuss how to manage their own enterprise
- 16. List the important questions that every entrepreneur should ask before starting an enterprise

UNIT 5.6.1: Market Study/ The 4Ps of Marketing/ Importance of an IDEA: Understanding Market Research

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss how market research is carried out
- Describe the 4 Ps of marketing
- Discuss the importance of idea generation

Resources to be Used



- Participant Handbook
- Chart papers
- Markers pens
- Blank sheets of paper

Ask ask



- Suppose, you want to open a restaurant, what are the factors you will consider?
- How will you promote your restaurant?

Example



• Let's have a look at this example.

Arjun was an MBA working in a company. But he wanted to start a low cost budget hostel for foreign tourists coming to India. He did a lot or market research before starting the project. Based on the information he gathered, he made his business plan. His hostel is now flourishing and he is thinking of expanding to other tourist destinations.

Say



- Discuss "Market Study" with the participants. Refer to the Participant Handbook.
- Let's learn about market study and research with the help of an activity.

Team Activity



Market Study

- This is a group activity.
- You want to start your own tuition centre.
- What type of research will you do?

Activity De-brief

- Ask each group to come forward and give a brief presentation.
- Encourage other groups to be interactive and ask questions.
- What factors did you keep in mind while doing your research?
- Based on our research would you go ahead and open a tuition centre?

Do



- Instruct the participants that this is group work.
- Divide the class into small groups of 4 or 6.
- Give each group a chart paper.
- Tell the participants that they have to start their own tuition centre.
- Give the participants 10 minutes to discuss and write the research work they need to do.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.

Sav



By opening a tuition centre you are offering a service.

Ask ask



What factors will you keep in mind before opening it?



Discuss "The 4Ps of Marketing" with the participants as given in the Participant Handbook.



Let's learn about the 4Ps of Marketing with the help of an activity.

Team Activity



4 Ps of Marketing

- This is a group activity.
- You have to sell a pen to four different segments:
 - 1. Rural villagers
 - 2. Rural middle class
 - 3. Urban middle class
 - 4. Upper end rich people (Niche market)

Keeping the 4Ps of Marketing in mind, what marketing strategy will you design to sell the pen?

Activity De-brief

- Ask each group to present their strategy.
- Encourage other groups to be interactive and ask questions.

Do



- Instruct the participants that this is group work.
- Divide the class into four groups.
- Give each group a chart paper.
- Assign each group a target audience for selling the pens:
 - 1. Rural villagers
 - 2. Rural middle class
 - 3. Urban middle class
 - 4. Upper end rich people
- Tell the participants that they have to design a marketing strategy keeping the 4Ps of Marketing in mind.
- Give the participants 20 minutes to discuss and come up with their strategy.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit

Activity De-brief

- Ask each group to come forward and give a brief presentation.
- Ask each group what they kept in mind while designing their marketing strategy.
- Encourage other groups to be interactive and ask questions.

Say



- Each entrepreneur has an idea of wants he wants to sell. It may be a service or a product.
- Discuss "Importance of an IDEA" as given in the Participant Handbook.

Summarize



- Summarize the key points of the unit.
- Ask the participants what they learnt from the activities.
- Encourage them to ask if they have any doubts.

UNIT 5.6.2: Business Entity Concepts

Unit Objectives



At the end of this unit, participants will be able to:

Recall basic business terminology

Resources to be Used



Participant Handbook



- Let's recall some basic business terminology.
- Discuss the Business Entity Concepts as given in the Participant Handbook.
- Let's learn some basic business terminology by having an activity.
- We will have a quiz today.

Activity



The activity is a quiz.

Do



- Divide the class in two groups and give a name to each group.
- Explain the rules of the quiz. For each correct answer the group gets 1 mark.
- If the group is unable to answer the question is passed to the next group.
- Explain the purpose and duration of the activity.
- Ask the questions of the quiz.
- Keep a score of the groups.
- Set guidelines pertaining to discipline and expected tasks.

Summarize



Summarize the unit by discussing the key points.

Notes for Facilitation



QUESTIONS FOR THE QUIZ

1. What does B2B mean?

Business to business

2. What is a financial report?

A comprehensive account of a business' transactions and expenses

3. Who is a sales prospect?

A potential customer

4. How is working capital calculated?

Current assets minus current liabilities

5. What is an estimation of the overall worth of a business called?

Valuation

6. You are buying a house. What type of transaction is it?

Complex transaction

7. How will you calculate the net income?

Revenue minus expenses

8. How is Return on Investment expressed?

As percentage

9. How will you calculate the cost of goods sold?

Cost of materials minus cost of outputs

10. 10. What is revenue?

Total amount of income before expenses are subtracted.

11. What is a Break-Even Point?

This is the point at which the company will not make a profit or a loss. The total cost and total revenues are equal.

12. What is the formula used to calculate simple interest?

A = P(1 + rt); R = r * 100

13. What are the three types of business transactions?

Simple, Complex and Ongoing Transactions

14. The degrading value of an asset over time is known as

Depreciation

15. What are the two main types of capital?

Debt and Equity

UNIT 5.6.3: CRM & Networking

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the need for CRM
- Discuss the benefits of CRM
- Discuss the need for networking
- Discuss the benefits of networking

Resources to be Used



Participant Handbook

Ask ask



- Can your business run without customers/buyers?
- Who is the most important entity in any business?



- The key to every success business lies on understanding the customer's expectations and providing excellent customer service.
- Discuss about CRM and its benefits. Refer to the Participant Handbook.
- Providing excellent customer service entails:
 - Treating your customers with respect.
 - Be available as per their need/ schedule.
 - Handling complaints effectively.
 - Building long lasting relationships. 0
 - Collecting regular feedback.
- Handle customer complaints proactively. Ask "what happened", "why it happened", "how can it be avoided next time", etc.
- Collecting feedback from the customers regularly will enable you to improve your good/service.
- "Let's understand it better with the help of some case scenarios. You will be given some cases within your groups. You have to analyse the case scenario that has been given to you and then find an appropriate solution to the problem."

Do



- Divide the class into four groups of maximum six participants depending on the batch size.
- Give one case study to each group.
- Instruct them to read the case carefully.
- The group is expected to analyse and discuss the case amongst them and find a solution to the given problem.
- Put down the discussion points (de-brief questions) on the board. Give the class 5-10 minutes to discuss the case and note down their solutions.
- At the end of 10 minutes, the team should present their case solution to the class.

Team Activity



Case Study Analysis

Raju runs a business of wooden furniture. He has a huge list of customers on Facebook and WhatsApp who give him orders regularly. Ankita is one of his old and regular customers. She placed an order for a new chester and TV cabinet via WhatsApp and requested Raju to send them as soon as possible. When the parcel reached Ankita through courier she found that chester was broken and the TV unit was chipped from the bottom. Ankita was heartbroken. It was a complete waste of money. She sent a message to Raju on WhatsApp, expressing her anger and disappointment. Raju might lose an old customer forever if he doesn't satisfy the customer. What should Raju do to retain his customer?

Scenario 2

Rajni runs a boutique shop. She sells suits and sarees. She is one of the most successful designer in her city. Rajni swears that all the clothes in her boutique have unique designs. Smita has to attend her cousin's wedding; she goes to Rajni's boutique to buy a saree. Smita wanted a unique designer saree. Rajni customized a saree for her and sent it over the courier. When Smita had a look at the saree she realised her two friends had the same design sarees. She sent a message to Rajni on WhatsApp, expressing her anger and disappointment. Did Rajni make a false promise? Were her designs copied? What could happen to Rajni's image after this incident? What would you do if you were in Rajni's place?

Scenario 3

Shama is a beautician who offers parlour services to ladies by making home visits. Recently, Shama got her name registered on an e- commerce website. Two days earlier, she got a message from Mrs Sushma. The appointment was fixed for next day, 11:00 am and the remuneration for the services was decided beforehand. When Shama reached there at 10:50 am, Mrs Sushma was not at home. When Shama called her, she asked her to wait for a while. Mrs Sushma reached home at 11:45 am. Meanwhile, Shama had to reschedule her next appointment. After availing Shama's services, Mrs Sushma refused to pay the requisite amount and started finding faults in the services provided by her. Who was at fault in thi s scenario? What should you do in case the customer behaves unreasonably? What would you do if you were in Shama's place?

Scenario 4

Shailender is the manager of a car showroom. He proactively takes part in all the transactions that happen in his showroom. Vinita wants to buy a new car. She has chosen a car from Shailender's showroom. The salesperson has given her a very good discount and has also promised free service for one year. Vinita goes to the showroom and asks to complete all the formalities to purchase the car. When she sees the final bill she realize that she has not received the promised discount neither was there any mention of the free services. She immediately demands to see the Shailender. When Shailender's head asks how much discount Vinita was promised, he realised the discount will make the sale in loss. The car showroom owner might lose a customer and deal due to false commitments made by his manager. Besides, the customer might tell this to other people, creating a bad name and image for the showroom. If you owned that showroom, how would you have convinced your customer?

Say



- Now, let's discuss the problem and solution with the class.
- The group will first briefly describe the case to the class.
- Then discuss the issue identified and the proposed solution.
- Present the solution as a role play.
- Post presentation, the other groups may ask questions from the group that has presented.

Do



- Congratulate each group for the presentation/ role play.
- Ask the audience to applaud for them.
- Keep a check on time. Tell the group to wind up the discussion quickly if they go beyond the given time limit.

Say



- If your customers are happy with you they will give referrals which will help to grow your business.
- One more way of growing business is 'Networking'.
- Discuss Networking and its benefits. Refer to the Participant Handbook.

Activity



Group Discussion

 Conduct a group discussion in the class on how they can do networking for their business.



- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the importance of CRM and Networking for entrepreneurs.
- Close the discussion by summarizing the importance of CRM and Networking for entrepreneurs.

UNIT 5.6.4: Business Plan: Why Set Goals?

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the importance of setting goals
- Differentiate between short-term, medium-term and long-term goals
- Discuss how to write a business plan
- Explain the financial planning process
- Discuss ways to manage your risk

Resources to be Used



- Participant Handbook
- Chart papers
- Blank papers
- Marker pens
- Ruler

Ask



- Remember we had written SMART Goals in a previous session? Let's try and recall why it is important to set goals?
- While framing SMART goals, we talked about 'T' in SMART, which was 'Time Bound'? What do we mean by time bound goals?
- What time limit did you set for your goal- 3 weeks, 3 years, 10 years?



Talk about short term, long term and medium-term goals, as discussed in the Participant Handbook.

Ask ask



As you are planning to become an entrepreneur, you must have thought of an idea for a start-up. What is your business idea?



Ask few participants to share their business ideas.

Ask

- Have you created a business plan for your business idea?
- Do you think it is important to have a business plan in place? Why/ why not?

Say



- Talk about 'Why Create a Business Plan' as discussed in the Participant Handbook.
- Let's understand it better with the help of an activity.

Team Activity



Writing a business Plan

- This is a group activity.
- Give the groups the required resources such as chart paper and markers.
- This activity is divided into two parts:
 - 1. Create a business idea
 - 2. Develop a business plan
- The group will discuss and come up with a new business idea and present their idea to the class.
- In the second part of the activity the group will develop a business plan for the business idea.
- The business plan prepared will be presented by the groups to the class.

Say



- Teams will need to brainstorm for this part of the activity.
- Use the blank papers for the second part of this activity
- Make your business plan on a chart paper based on the following parameters:
 - 1. Executive Summary
 - 2. Business Description
 - 3. Market Analysis
 - 4. Organization and Management
 - 5. Service or Product Line
 - 6. Marketing and Sales
- Explain each parameter in detail as done in the Participant Handbook.
- Discuss each parameter with the business idea examples of the groups.
- Groups will discuss and develop the business plan for their business idea.

Say



- Now, let's share our plan with the class.
- Each group will briefly describe the plan to the class.
- Post presentation, the other groups may ask questions to the group who have presented their plan.

Do



- Congratulate each group for sharing their points.
- Ask the audience to applaud for them.
- Keep a check on time. Tell group to wind up the discussion quickly if they go beyond the given time limit.

Say



- Along with a business plan, you need to create a financial plan and evaluate the risk involved with your start up.
- Discuss 'Financial Planning' and 'Risk Management' in detail as given in the Participant Handbook.



- Ask the participants what they have learnt from this exercise/ activity.
- Ask if they have any questions related to what they have talked about so far.

Notes for Facilitation



Keep the business plan format ready in a flipchart to display it during the activity.

UNIT 5.6.5: Procedures and Formalities for Bank Finance

Unit Objectives



At the end of this unit, participants will be able to:

- Discuss the importance of setting goals
- Differentiate between short-term, medium-term and long-term goals
- Discuss how to write a business plan
- Explain the financial planning process
- Discuss ways to manage your risk

Resources to be Used



- Participant Handbook
- Bank loan/finance form sample

Ask ask



While preparing a business plan in the last session, we discussed financial planning to arrange financial resources for your start-up. Therefore, how will you collect funds to start your business?



- While most entrepreneurs think 'product' is the most difficult thing to decide for a business, start-up capital poses an even a bigger obstacle. Though there are various ways of funding the business, to convince investors to invest money is the most challenging.
- Some of the funding options available in India are:
 - **Bootstrapping**: Also called self-financing is the easiest way of financing
 - **Crowd funding**: Funds are collected by consumers pre-ordering or donating for starting the business.
 - **Angel investors**: Individual or group of investors investing in the company
 - Venture capitalists: Venture capitals are professionally managed funds who invest in companies that have huge potential. They usually invest in a business against equity.
 - Bank loans: The most popular method in India.
 - Microfinance Providers or NBFCs
 - **Government programmes**
- Let us know discuss the most popular method i.e. bank finance in detail here.

Do



- Discuss the list of documents that are required to apply for a loan like letter of introduction, business brochure, references of other banks, and financial statements.
- Explain the details to be filled in a loan application form.
- Divide the class into groups. Give each group a loan application form.
- Ask the groups to discuss and fill the form.

Summarize



- Close the discussion by summarizing the important documents needed for bank loan.
- Ask the participants if they have any questions related to what they have talked about so far

Notes for Facilitation



- Checklist of documents is provided as resources for the session.
- You can make some copies and distribute it during the group activity.
- Download sample loan application forms from any nationalised bank's website. Print sufficient copies to circulate it amongst the groups.

CHECKLIST OF DOCUMENTS TO BE SUBMITTED ALONG WITH LOAN APPLICATION (Common for all banks)

- 1. Audited financial statements of the business concern for the last three years
- 2. Provisional financial statements for the half year ended on
- 3. Audited financial statements of associate concern/s for the last three years
- 4. Copy of QIS II for the previous quarter ended on
- 5. Operational details in Annexure I
- 6. CMA data for the last three years, estimates for current year and projection for the next year
- 7. Term loan/DPG requirements in Annexure II
- 8. List of machinery in respect of machinery offered as security in Annexure III
- 9. Additional details for export advances furnished in Annexure IV
- 10. Property statements of all directors/partners/proprietor/guarantors
- 11. Copies of ITAO of the company for the last three years
- 12. Copies of ITAOs/WTAOs of the directors/partners/proprietor and guarantors
- 13. Copies of certificate from banks and financial institutions certifying the latest liability with them
- 14. Copy of board resolution authorizing the company to apply to your bank for the credit facilities mentioned in application

- 15. Copy of memorandum and article of association (in case of limited company)/partnership deed (in case of partnership firm)
- 16. Cash budget for the current year and next year in case of contractors and seasonal industries.

UNIT 5.6.6: Enterprise Management – An Overview: How to Manage Your Enterprise?

Unit Objectives



At the end of this unit, participants will be able to:

Discuss how to manage their own enterprise

Resources to be Used



Participant Handbook

Ask ask



- Having set up a business, do you think it is possible to do everything on your own?
- Does one require trained persons for help?
- What does management mean?



Let's have a look at this example:

Kapil had a small business that was beginning to pick up pace. He wanted to expand his business, and therefore employed few more people. One day, as he was walking past Ramesh, one of his new employees, he overheard Ramesh talking rudely to a customer on the phone. This set him thinking. Kapil realised that he should have regular team meetings to motivate his employees and speak with them about any problems they might be facing during work. He should also conduct training sessions on new practices, soft skills, and technology, and develop work ethics manual for managing his enterprise.

Say



- Was Kapil correct in his approach or he should have scolded Ramesh instantly in front of his other employees?
- Discuss "Enterprise Management An Overview" with the participants as given in the Participant Handbook.



Let's learn how to effectively manage an enterprise or business through an activity.

Team Activity



Enterprise Management

- This is a group activity.
- Design a matrix listing the topics and key words that are needed to run an enterprise effectively and smoothly.

Activity De-brief

- Have each group present their matrix.
- Encourage participants of the other groups to ask question about each other's presentation.

Do



- Instruct the participants that this is group work.
- Divide the class into small groups of 4.
- Give each group a chart paper and coloured pen.
- Tell the participants that they have make a matrix they need to fill.
- They have to write the main topics and key words that will them effectively manage their enterprise.
- Give the participants 15 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.



- Ask the participants what they have learned from this exercise/activity.
- Ask if they have any questions related to what they have talked about so far.
- Close the discussion by summarizing the importance of effective management to run an enterprise as given in the Participant Handbook.

UNIT 5.6.7: 20 Questions to Ask Yourself before **Considering Entrepreneurship**

Unit Objectives



At the end of this unit, participants will be able to:

List the important questions that every entrepreneur should ask before starting an enterprise

Resources to be Used



- Participant Handbook
- Blank sheets of paper
- Pens

Ask lask



Why do you want to become an entrepreneur?

Say



- It is very important to know why you want to become an entrepreneur. Your personal goals for becoming an entrepreneur play a key role in the success of your business. Your goals should be clear well before you start your business.
- Apart from the goals, the other aspects of business that you need to bear in mind are the potential problems that you may face to set-up, your areas of interest, and all the other dimensions of the business.
- Let's understand it better with the help of some questions that every entrepreneur should ask before starting their own business.
- Open the Participant Handbook section named '20 Questions to Ask Yourself Before Considering Entrepreneurship'. You have to answer the questions individually.
- Then, we will have a class discussion on all the questions.

Do



- Read out the questions one by one in front of all the participants.
- Participants have to answer all the one by one questions.
- Give the class 10-15 minutes to note down their answers.
- At the end of 15 minutes, open the discussion for all the questions.
- Moderate the discussion by focusing on the relevant points.

- Keep a check on time and don't let the discussion get sabotaged or lose track of time. Ensure all the questions are covered and discussed.
- Give the participants 15 minutes to discuss and write.
- Keep a check on time. Tell the group to wind up quickly if they go beyond the given time limit.



- Ask the participants what they have learned from this exercise/activity.
- Ask if they have any questions related to what they have talked about so far.











6. Annexures

Annexure 1 – Training Delivery Plan Annexure 2 – Assessment Criteria

Annexure 1

Training Delivery Plan

Training Delivery Plan						
Program Name:	DTH Set-top Box Installe	DTH Set-top Box Installer and Service Technician				
Qualification Pack Name & Ref. ID	DTH Set-top Box Installe	er and Service Technician	(ELE/Q8101)			
Version No.	V1.0	Version Update Date	07-12-2015			
Pre-requisites to Training	8th Pass* / 10th Pass / Diploma * with 2 years' work experience					
Training Outcomes	 Express excellence i Establish Moments Understand the bas Employ rapport buil Demonstrate valuin Communicate effect Respond to non-ver Differentiate betwee Demonstrate appro Empathize to gain to Take ownership and Handle difficult cust 	of Truth. ic steps in a Service Call ding skills g. tively. bal cues in communication en the styles of communi priate listening skills. rust. resolve problems.	on.			

SI. No	Module Name	Session Name	Session Objectives	NOS Reference	Methodology	Training Tools/Ads	Duration HH:MM
1	Welcome and Introduction	Introductio n to DTH	 Getting to know each other Welcoming the participants To create awareness about the company and its core values. To create Pride in the brand value of DTH Daily Life Video Introduction to DTH - Quiz 	ELE/N8102	Facilitator- led – Discussion Demonstra tion Power- point presentatio n Audio- visuals- Images	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker, Duster, Attendance Sheet, Feedback Form, Internet	Theory: 05:00 Practical: 10:00
2	Role Clarity	Work flow, Roles and Responsibi lities	 To provide an Overall understanding of the process (Service Model) To help the participants get role clarity and understand their daily activities. To learn Work flow, Roles and Responsibilities 	ELE/N9951	Facilitator- led – Discussion Demonstra tion Power- point presentation	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker, Duster, Attendance Sheet, Feedback Form, Internet	Theory: 05:00 Practical: 05:00
3	Customer Service/Focus	Customer Service	 To create an understanding of customer needs and ways in which they can ensure customer satisfaction. What does customer want? How to achieve customer satisfaction? 	ELE/N8102	Facilitator- led – Discussion Demonstra tion	Customer Application Form, Feedback Form, Packages Form Props depending on Activity	Theory: 05:00 Practical: 10:00
4	Customer Focus	Customer needs	To creating an understanding of customer needs and ways in which they can ensure	ELE/N8102	Facilitator- led – Discussion Demonstra tion Power- point	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker, Duster,	Theory: 05:00 Practical: 10:00

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5	Handling Dissatisfied / Irate Customer	Customer satisfactio n	the is provi resol issue subsol What custo expe Reaso custo get ir	ution to faced by criber t are the	ELE/N8102	Facilitator- led – Discussion Demonstra tion	Customer Application Form, Feedback Form, Packages Form Props depending on Activity	Theory: 05:00 Practical: 10:00
6	DTH Installation	Dish componen ts and assembly	the p follow insta DTH • Insta	erstand procedure wed in llation of llation o of DTH	ELE/N8105	Demonstra tion	For Demo: a. Reflector Antenna b. RJ 6 cable c. Connectors d. Set up box (exclusive for DTH) Remote	Theory: 05:00 Practical: 10:00
7	Dish Assembly	Dish assembly	pract asser differ comp Dish	oonent of assembly ctor Dish	ELE/N8105	Demonstra tion	For Demo: a. Reflector Antenna b. RJ 6 cable c. Connectors d. Set up box (exclusive for DTH) e. Remote	Theory: 05:00 Practical: 10:00
8	Mount Assembly	Mounting and assembly	moui LOS,		ELE/N8105	Facilitator- led – Discussion Demonstra tion Power- point	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker, Duster,	Theory: 05:00 Practical: 10:00

					presentation Audio- Visuals- Images	Attendance Sheet, Feedback Form, Internet	
9	Connectorizati	Connectori zation of cable and box	 Demonstrate and Practise connectorizati on Connectorizati on of cable with box and LNBF 	ELE/N8105	Demonstra tion	Tool Kit — a. Spanners - 10,11, 12, 13mm b. Ring Spanners10,11 2,13mm c. Screw drivers- Plus d. Minus, Philips e. Drilling f. Machines8mm 0mm,12mm	
10	Signal Peaking	Signal Peaking	To gauge the adeptness of trainees in signal peaking using Sat finder, Connectorisati on tool and inclinometer Signal peaking with Sat finder	ELE/N8105	Facilitator- led – Discussion		Theory: 05:00 Practical: 10:00
11	HD PVR Installation and VOD connection	HD/HD PVR box installation	HD PVR installation To explain the difference between the boxes. To explain them the process of installing a HD/HD PVR box	ELE/N8105	Demonstration	Tool Kit — a. Spanners - 10,11, 12, 13mm b. Ring Spanners10,11,1 2,13mm c. Screw drivers- Plus Minus, Philips d. Drilling Machines 8mm,10, mm,12mm 1. For Tracking: a. Satellite Meter b. Service Cables c. Satellite Finder 2. For cabling a. Cable Tiles, P clips b. Cable Preparation Tool 3. Others: a. Set up of a moving Wall(8.5'x1.25')	Theory: 05:00 Practical: 10:00

12			LID DVD			b. Compression Tool c. Tape d. Compass 4. Cables (10 mtrs). 5. Television with HDMI input & output & Basic Home Theatre As mentioned in NOS: Multi meter, Hand tools like Tester, Spanner, Cutter, Angle finder, Satellite Meter, Drilling Machine, RF Strength Meter	Theory
12	HD PVR Installation and VOD connection	HD PVR and VOD	HD PVR Installation and VOD connection	ELE/N8105	Demonstra tion	Television with HDMI input & output & Basic Home Theatre As mentioned in NOS: Multi meter, Hand tools like Tester, Spanner, Cutter, Angle finder, Satellite Meter, Drilling Machine, RF Strength Mete	Theory: 05:00 Practical: 10:00
13	Trouble Shooting	HD box Trouble Shooting	Standard box o Common issues with STD boxes Trouble Shooting steps HD Box Common issues with HD Box. Trouble shooting steps HD PVR Box Common issues with HD PVR Box.	ELE/N8105	Demonstra tion	Multi meter, Hand tools like Tester, Spanner, Cutter, Angle finder, Satellite Meter, Drilling Machine, RF Strength Meter	Theory: 05:00 Practical: 10:00
14	DTH Packages	DTH Packages	Understand different types of packages provided by DTHH	ELE/N8105	Facilitator- led – Discussion Demonstra tion Power- point presentatio n	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker, Duster, Attendance	Theory: 05:00 Practical: 10:00

					Audio- Visuals- Images	Sheet, Feedback Form, Internet	
15	DTH Product	Products of DTH	 Understand different products of DTH Standard, HD and HD PVR box and its features. VoDetc and its features 	ELE/N8105	Power- point presentatio n Audio- Visuals- Images	Videos, PPT's, Laptop, Projector, Projector Screen, White Board, Marker	Theory: 05:00 Practical: 10:00
16	Demo of STD Box	STD Box	 understanding of the features to be covered in the Demo Provide demonstration of STD box to Subscriber post installation 	ELE/N8105	Demonstra tion	STD Box	Theory: 05:00 Practical: 10:00
17	Demo of HD / HD PVR box	HD/HD PVR box	 To create an understanding of the features to be covered in the Demo Provide demonstration of HD/HD PVR box and VoD to Subscriber post installation 	ELE/N8105	Demonstra tion	HD / HD PVR box	Theory: 05:00 Practical: 10:00
18	KAT & Certification	KAT	 To Assess the training outcome Assessment questions in MCQ, fill in the blanks, Match the following, State true or false 	Bridge Module	Facilitator- led – Discussion		Theory: 05:00 Practical: 10:00

Annexure II

Assessment Criteria CRITERIA FOR ASSESSMENT OF TRAINEES

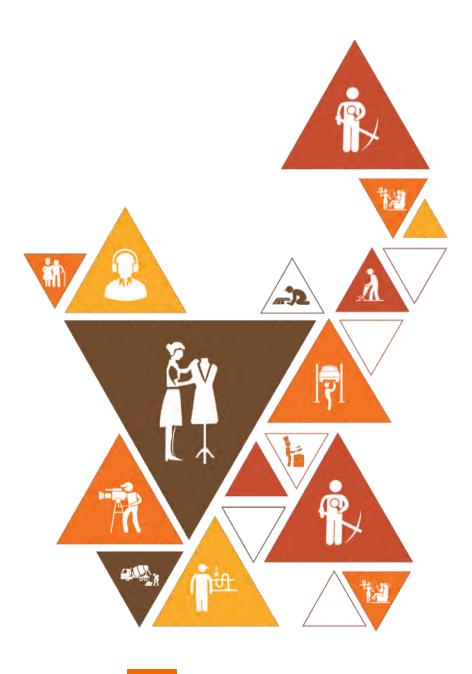
Assessment Criteria f	or "DTH Set-top Box Installer and Service Technician"
Job Role	DTH Set-top Box Installer and Service Technician
Qualification Pack	ELE/ Q 8101
Sector Skill Council	Electronics Sector Skills Council of India
Sr. No.	Guidelines for Assessment
1	Criteria for assessment for each Qualification Pack will be created by the Sector Skill Council. Each Performance Criteria (PC) will be assigned marks proportional to its importance in NOS. SSC will also lay down proportion of marks for Theory and Skills Practical for each PC.
2	Each NOS will have assessed both for theoretical knowledge and practical
3	The assessment will be based on knowledge bank of questions created by the SSC.
4	Individual assessment agencies will create unique question papers for theory and skill practical part for each candidate at each examination/training center
5	To pass the Qualification Pack, every trainee should score a minimum of 70% in every NOS
6	In case of successfully passing only certain number of NOS's, the trainee is eligible to take subsequent assessment on the balance NOS's to pass the Qualification Pack.

S.No.	NOS No.	NOS Name	Total Marks	Marks Allocation: Skills	Marks Allocation: Knowledge	Marks Allocation: Behaviour
1.	ELE/N8105	Install and repair DTH set top box	100	65	35	Bellaviour
2.	ELE/N9951	Interact with other employees	100	60	40	
3.	ELE/N8102	Comprehend customer's requirement	100	65	35	
	Total:		300	190	110	
	Percentage Weightage:			60%	40%	
	Minimum Pa	ss% to qualify:		70%	70%	

Do



- Explain each Guideline for Assessment in detail
- Explain the score that each trainee needs to obtain
- Recapitulate each NOS one-by-one and take participants through the allocation of marks for Theory and Skills Practical.
- Explain the Allocation of Marks. Explain that they will be assessed on Theory and Skills Practical.



Notes 🗐 —		

